



Agenda

Meeting: Executive

To: Councillors Carl Les (Chairman), Gareth Dadd, Derek Bastiman, David Chance, Keane Duncan, Michael Harrison, Simon Myers, Janet Sanderson, Greg White and Annabel Wilkinson.

Date: Tuesday, 5th July 2022

Time: 11.00 am

Venue: Council Chamber, County Hall, Northallerton, DL7 8AD

This meeting is being held as an in-person meeting and in public. The government position is that of learning to live with COVID-19, removing domestic restrictions while encouraging safer behaviours through public health advice. In view of this, hand cleanser and masks will be available for attendees upon request. The committee room will be well ventilated and attendees encouraged to avoid bottlenecks and maintain an element of social distancing. Please contact the named supporting officer for the committee, if you have any queries or concerns about the management of the meeting and the approach to COVID-19 safety.

Please do not attend if on the day you have COVID-19 symptoms or have had a recent positive Lateral Flow Test.

Further details of the government strategy (Living with COVID-19 Plan) is available here – <https://www.gov.uk/government/news/new-guidance-sets-out-how-to-live-safely-with-covid-19>

Business

1. **Introductions**

2. **Minutes of the Meeting held on 21 June 2022** (Pages 5 - 12)

3. **Declarations of Interest**

4. **Public Questions and Statements**

Members of the public may ask questions or make statements at this meeting if they have given notice to Melanie Carr of Democratic and Scrutiny Services and supplied the text (contact details below) by midday on Thursday 30 June 2022, three working days before the day of the meeting. Each speaker should limit themselves to 3 minutes on any item. Members of the public who have given notice will be invited to speak:-

- at this point in the meeting if their questions/statements relate to matters which are not otherwise on the Agenda (subject to an overall time limit of 30 minutes);

- when the relevant Agenda item is being considered if they wish to speak on a matter which is on the Agenda for this meeting.

If you are exercising your right to speak at this meeting, but do not wish to be recorded, please inform the Chairman who will instruct anyone who may be taking a recording to cease while you speak.

5. Re-procurement or In-sourcing of Shared Lives Scheme (Pages 13 - 20)

Recommendation:

The Executive is asked to note the contents of the report, and to approve the procurement of the Shared Lives Scheme for North Yorkshire, in line with good practice as set out in the report.

6. Children in Care and Care Leavers Strategy (Pages 21 - 54)

Recommendation:

The Executive is asked to recommend to County Council that the refreshed “Children in Care and Care Leavers Strategy - We care because you matter” be formally approved

7. Highways Levelling Up Fund Bid - submission and acceptance (To Follow)

8. Carbon Reduction and Climate Change Update (To Follow)

Recommendation: The Executive are asked to note the report

9. Council Tax Discounts & Premiums Policy (Pages 55 - 64)

Recommendations: The Executive are asked to recommend that Full Council approve:

- i. Policies for the North Yorkshire Council’s Council Tax discounts from 1 April 2023, as detailed in the report;
- ii. Policies for the North Yorkshire Council’s Council Tax premiums from 1 April 2023, as detailed in the report;
- iii. that the additional revenue generated from the changes to premiums and discounts in 2023/24 be ring-fenced to support the Council Tax Reduction scheme;
- iv. that the following additional Council Tax premiums be applied from 1 April 2024, subject to the required legislation being in place:
 - 100% premium for properties which have been empty and unfurnished for more than 12 months;
 - 100% premium for second homes

10. Non Domestic Rating Discretionary Rate Reliefs & Hardship Policies (Pages 65 - 78)

Recommendations: The Executive are asked to consider the contents of the report and recommend that Full Council approve:

- (i) Discretionary relief which is defined by legislation and borne by the Council and Government under the Business Rates Retention provision:
 - that all businesses and organisations who apply for discretionary relief with effect from 1 April 2023 be assessed for eligibility in accordance with the legislation, and that relief be awarded in line with the key criteria and points based scheme detailed in paragraphs 3.4 to 3.11;
 - that the approval of the scoring mechanism to be used within the assessment of the reliefs be delegated to the Council’s designated S151 Officer, having full regard to individual cases and the corporate aims and objectives of the Council;
 - that the authority to grant the relief be delegated to designated Revenues Managers under a scheme of delegation.
- (ii) Localism relief that:

- that the Council adopts the policy attached at Appendix B and awards Localism reliefs in accordance with that policy.
 - that the authority to grant relief under the localism provisions be delegated to the Council's S151 Officer.
- (iii) Discretionary reliefs wholly defined by the Government and reimbursed by the Government under a S31 Grant:
- that the Council adopts all S31 Government funded discretionary reliefs in accordance with any guidance issued.
 - that the Council's S151 Officer be delegated the authority to amend any such approach to ensure that any relief granted is in line with the intentions of the Government and is compatible with the Council's objectives.
- (iv) Hardship relief:
- that the Council adopts the Hardship Relief policy attached at Appendix C and considers reducing or remitting any non-domestic rate in accordance with that policy.
 - that the authority to grant relief under the hardship provisions be delegated to the Council's S151 Officer.

- 11. Area Constituency Committee Feedback Report (Pages 79 - 82)**
 Recommendation: That the Executive notes the report and considers any matters arising from the work of the Area Constituency Committees, that merits further scrutiny, review or investigation at a county-level.
- 12. Forward Plan (Pages 83 - 100)**
- 13. Other business which the Leader agrees should be considered as a matter of urgency because of special circumstances**

Contact Details

Enquiries relating to this agenda please contact Melanie Carr Tel: 01609 533849 or e-mail: Melanie.carr1@northyorks.gov.uk
 Website: www.northyorks.gov.uk

Barry Khan
 Assistant Chief Executive
 (Legal and Democratic Services)

County Hall
 Northallerton

27 June 2022

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North Yorkshire County Council

Executive

Minutes of the remote meeting held on Tuesday, 21st June 2022 commencing at 11.00 am.

County Councillor Carl Les in the Chair. plus County Councillors Gareth Dadd, Derek Bastiman, David Chance, Keane Duncan, Michael Harrison, Greg White and Annabel Wilkinson.

In attendance: County Councillors David Ireton, Karin Sedgwick, David Staveley, Alyson Baker
Caroline Dickinson, Paul Haslam, Bryn Griffiths and Tom Jones.

Officers present: Karl Battersby, Stuart Carlton, Gary Fielding, Richard Flinton, Barry Khan,
Melanie Carr, Daniel Harry, Tony Law and Louise Wallace.

Apologies: County Councillors Simon Myers and Janet Sanderson. Richard Webb and Julie
Brooksbank.

Copies of all documents considered are in the Minute Book

17 Introductions

Members of the Executive and Corporate Management Team introduced themselves, followed by other Councillors present at the meeting.

18 Minutes of the Meetings held on 23 May 2022 and 31 May 2022

Resolved –

That the public Minutes of the meeting held on 23 May and 31 May 2022, having been printed and circulated, be taken as read and confirmed by the Chairman as a correct record.

19 Declarations of Interest

County Councillor Michael Harrison declared a pecuniary interest in the Treasury Management section of the Qtr4 Performance Monitoring Report at Agenda item 5G, and agreed to leave the meeting room during discussion and decision taking for that section of the report.

Gary Fielding Corporate Director for Strategic Resources declared an interest in Agenda item 7 as a Chair of the Interim Executive Committee for the school.

20 Public Questions and Statements

There were no public questions or statements.

21 Q4 Performance Monitoring and Budget Report

Considered – A joint report of the Chief Executive and Corporate Director -

Strategic Resources, bringing together key aspects of the County Council's performance on a quarterly basis.

County Councillor Carl Les introduced the Quarter 4 performance monitoring and budget report, confirming the performance section provided an introductory focus on all of the ambitions of the County Council, for the benefit of the new County Councillors.

County Councillor David Chance presented the Executive performance report summary, confirming the performance report provided evidence of the Council's continued strong performance despite COVID-19, and continued progress in delivering its wide-range of ambitions.

County Councillor Carl Les introduced each ambition and individual Executive Members highlighted a number of specific issues associated with the ambitions linked to their portfolio.

In regard to ambitions of 'Leading for North Yorkshire' and 'Innovative and Forward Thinking' County Councillor David Chance confirmed:

- The rollout of free public wi-fi to 20 towns across the county, against an original target of 16;
- The growing percentage of the County's business and residential properties with Superfast broadband (93.4%);
- The continued support for communities as they continued to respond to and recover from the pandemic;
- The continued support for the delivery of the Household Support Fund, to address the rising food, energy and essential living costs;
- Over 300 Ukrainian guests were being supported by their sponsors and NYCC to access immediate funds, support and essential services;
- £1.7m in savings delivered through the new ways of working;
- Staff working from home had led to significant reductions in staff travel and printing costs;
- Social media and website usage continued to return towards pre-pandemic levels;
- An increase in staff illness including Covid related illnesses, chest problems, back pains and mental health related absence in 2021-22;
- Staff turnover was at nearly 16% which was the highest level recorded, with wage inflation across the labour market and rising living costs resulting in staff leaving for higher salaries;
- Difficulties in recruitment, in line with the national picture for local authorities;

In regard to the ambition of 'Every adult has a longer, healthier and independent life', County Councillor Michael Harrison confirmed:

- The Public Health Grant continued to be used to support Living Well and the work of the Stronger Communities team;
- Access to NHS health checks was still being impacted by Covid;
- The social care sector continued to be under stress, particularly from those moving from hospital to a care setting. Recruitment remained a focus;
- There was a commitment to re-opening the services paused due to Covid e.g. day care services and short breaks;

In regard to the ambitions of 'Growth' and 'North Yorkshire is a place with a strong economy and a commitment to sustainable growth', County Councillor Duncan Keane confirmed a commitment to ongoing and confirmed projects and the submission of bids for further 'Levelling Up' funding.

In response to Scrutiny Board members' queries, it was confirmed that:

- The risks associated with staff turnover were not just a result of LGR, as it was a

common position across the country. A recruitment campaign was being developed, in response to the competition with the private sector across all Directorates and skill sets;

- Retention discussions were ongoing with District and Borough Council staff, particularly in Planning Teams and Legal Services;
- The County Council offered a wraparound care offer to the Ukrainian guests across the County, which included access to education, healthcare and social care. It also provided welfare and safety checks to those Ukrainian families with children;
- The County Council was limited in what it could do to address the impact on the cost of living and fuel, as a result of the rurality of the County. It did offer some mitigation in regard to travel costs, through subsidised bus services etc. There were also plans to mitigate the cost of living crisis for those who were really struggling, and attention was drawn to the use of the Local Assistance Fund and Household Support Fund detailed in the report.
- The intention was to extend the Yorbus pilot initially with the addition of pre-booking, extended operating hours and area covered. It was noted that 10 further areas had been identified where the service would work well but it would always require subsidy;
- Delivery of the Northallerton link road was progressing. It was also noted that other market towns across the County had similar traffic problems;
- A more joined up strategic approach to improving highways infrastructure would be required in the longer term, helped by LGR and improved working with neighbouring authorities;
- A lot of work had been done to ensure children were accessing health checks and immunisations, even though the national rates for childhood immunisations were falling. The delivery of the Covid vaccination for school aged children continued, in line with the national picture;
- Overall, Covid was no longer affecting many of the County Council's services;

County Councillor Paul Haslam raised the issue of improving nutrition and its benefits, and suggested improved metrics were needed. Members recognised that education on diet would be a harder sell than on stopping smoking.

County Councillor Carl Les thanked officers for the performance report and acknowledged the clear focus on the challenges facing the Authority. It was recognised that as the Quarter 4 report was a backward look at performance, there was still a strong focus of Covid and its effects on services, and that future performance updates would reflect the changing situation.

Revenue Budget, Treasury Management & Capital Plan

County Councillor Gareth Dadd introduced each section of the report. In regard to the Revenue budget, he drew attention to the headline figures and the table on page 133 of the report and the Authority's possible future deficits. He noted that:

- £3.1m of last year's budget had come from reserves;
- The deficits shown did not include the deficits from the districts and borough councils. He confirmed it was still too early to understand what the picture would look like on vesting day.

He went on to draw specific attention to LGR funding pot and its top up to £38m, and the request for £1.5m from that pot to fund a required Microsoft 365 platform.

Gary Fielding, Corporate Director for Strategic Resources drew attention to a number of

corrections required to the table at paragraph 2.2.1 of the report:

- The BES final turnout figure should have read £72,344, a variance on the budget figure of £2,500;
- The Corporate Misc. figure should have read £7,560, with a variance on the budget figure of £10,556;

He also highlighted a number of moving parts in the last financial year i.e.:

- The high number of Covid grants that had significantly distorted the picture;
- The long term impact of Covid on services;
- The increasing inflationary pressures across the board;

County Councillor Michael Harrison left the meeting room at this point due to a declared interest associated with the Treasure Management section of the report.

In regard to the Performance Indicators and Treasury Management, he confirmed that the Authority's debt was down again and he paid tribute to the work of the Treasury Management support team. He also noted that the alternative investments were performing well and that since the Quarter 4 period, interest rates has risen.

In regard to the Capital Plan, he highlighted the £2.5m carry forward, the request for a further £1.2m for extra costs associated with Selby Free School and inflationary pressures. He suggested the Capital Plan may need adjusting going forward.

Gary Fielding drew attention to paragraph 423 of the report and the unallocated figure of £21.1m and suggested it would be affected by the inflation in construction costs of approximately a 35-40%.

County Councillor Carl Les referred Members to the recommendations in the report, and having considered the report in full and the information provided at the meeting, members of the Executive agreed to note:

- (i) The outturn position for the County Council's 2021/22 Revenue Budget, as summarised in paragraph 2.1.2 of the report;
- (ii) The position on the GWB (as shown in paragraphs 2.4.1 to 2.4.3 of the report);
- (iii) The position on the 'Strategic Capacity – Unallocated' reserve (as shown in paragraphs 2.4.4 to 2.4.7);
- (iv) The performance of the Treasury Management operation during 2021/22 and the outturn position on Prudential Indicators
- v) the position on capital outturn as detailed in **Appendices A to E** of the report;

They also agreed to approve:

- (vi) The top up of the LGR reserve to £38m as per business case (**paragraph 2.5.1**) and notes the position at **paragraph 2.5.2**.
- (vii) The request for £1.5m of one-off funding from the LGR Transitional Fund for a single Microsoft 365 platform for the new council as set out in **paragraphs 2.5.4 to 2.5.5**.
- (viii) The financing of capital expenditure as detailed in **paragraph 4.16** and **Appendix F** of the report.
- (ix) To approve capital funding of up to £1.2m in line with the conditions set by the DfE, in relation to the delivery of a special needs Free School in Selby as detailed in **paragraph 4.28** of the report. Authority to drawdown the funding to be delegated to the Corporate Director for Strategic Resources in consultation with the Corporate Director for Children & Young People's Services, the Deputy Leader and the Executive Member for Education, Training and Skills.

Finally, Executive Members agreed to:

- x) Delegate authority to the Corporate Director in consultation with the Executive Member for Finance to approve subsequent “approved” bids from the LGR Transitional Fund as set out in paragraph 2.5.6 of the report;
- xi) Recommend to the County Council, the proposed carry forward to 2022/23 of the net capital underspend totalling £2.5m as set out in paragraph 4.14 of the report;

22 Closure proposal for Weaverthorpe CE VC Primary School

Considered – A report of the Corporate Director for Children & Young People’s Services seeking approval to cease to maintain Weaverthorpe Church of England Voluntary Controlled Primary School with effect from 31 August 2022, together with the future arrangements for the School’s current catchment area.

County Councillor Annabel Wilkinson introduced the report, providing an overview to the background of the school that had led to the proposal. She also confirmed the consultation that had taken place and the one response received from the local Parish Council. Having thanked all those who had tried to save the school, she confirmed that the only option now available was to close the school.

County Councillor Carl Les confirmed the Executive never took a decision of that nature lately, but agreed that in this instance it was regrettably the appropriate way forward.

All Executive members voted in favour of the recommendation and it was

Resolved – That:

- (a) The issues listed in section 9 of the report had been satisfied and therefore the proposals could be determined.
- (b) The following proposals be determined:
 - i) Weaverthorpe CE VC Primary School cease to be maintained with effect from 31 August 2022.
 - ii) The catchment area of Luttons Community Primary School be expanded from 1 September 2022, to include the current Weaverthorpe School catchment area; with the exception of the current joint catchment area of Weaverthorpe and Hertford Vale CE Primary Schools (serving Butterwick), which would remain part of Hertford Vale’s catchment area

23 Review of Special Educational Needs and Disabilities Provision: proposals to change provision at Brompton Hall School

Considered – A report of the Corporate Director for Children & Young People’s Services providing an update from the feedback of the first consultation in relation to proposals to cease residential provision at Brompton Hall School and extend the designation of the school to co-educational.

County Councillor Annabel Wilkinson introduced the report which detailed the finding from the 34 responses to the first consultation, noting that 30% of them had been from parents and carers, 65% had agreed the designation of Brompton Hall School should be changed to co-educational, and 64% had disagreed with the proposal that residential should be phased out.

Member noted:

- There was still significant interest in maintaining some residential care but accepted there was a lack of demand for it.
- The proposed second consultation would run from 22 June to 8 September 2022, after which time a further report would be brought to the Executive.

Having noted the report, Executive Members

Resolved – To move forward with further consultation as set out in the table at paragraph 6.1 of the report.

24 **Proposal for a new Overview and Scrutiny Committee**

Considered - A report of the Assistant Chief Executive (Legal & Democratic Services) proposing changes to the overview and scrutiny arrangements during the period July 2022 to March 2023 and other (minor) changes to the Constitution.

County Councillor David Chance introduced the report, which detailed the three available options for overview and scrutiny of the large number of significant decisions that would be made by the Executive in the lead up to the creation and implementation of the new unitary authority.

He also drew attention to two proposed minor changes to the Constitution i.e. a change of name for the Members' group currently identified in the Constitution as the 'Looked After Children's Members' Group', and a minor amendment to the Contract Procedure Rules to allow the Assistance Chief Executive (Legal and Democratic Services) to delegate gateway approvals to other officers to ensure speedy responses to requests.

Members noted the feedback for the Constitutional Working Group on the proposals and having considered the recommendations in the report, it was

Resolved – That it be recommended to County Council that:

- a) A new overview and scrutiny committee be constituted for the period July 2022 to March 2023, whose role and remit was to scrutinize the significant decisions made by the Executive regarding the creation of the new unitary authority.
- b) The proposed amendments to the Constitution regarding the Looked After Children's Members' Group and the Contract Procedure Rules be adopted

25 **Proposed Decision making for Transitional Arrangements**

Considered - A report of the Assistant Chief Executive (Legal & Democratic Services) presenting proposals for engaging with members on the necessary decision making processes that were needed prior to vesting date.

County Councillor David Chance introduced the report which detailed a proposal to enable greater member engagement in the work to deliver the aims identified in the North Yorkshire (Structural Changes) Order 2022 Case for Change.

Attention was drawn to remits of the seven proposed working groups listed in paragraph 3.2 of the report, and the planned informal working arrangements for those groups;

Members queried how the District Council functions not covered by those remits would fit and it was confirmed that a number of District Council services e.g. Street Scene would simply be lifted and shifted to the new Council following vesting day. It was also noted the

Member Working Groups would sit alongside the officer led working groups leading on the LGR work streams.

Cllr Bryn Griffiths suggested that each Member Working Group should be made up of 9 Councillors and not 10. He also questioned whether a Working Group focussed on achieving Net Zero Carbon by 2030 might be helpful.

In response, it was confirmed that the work of the Member Working Groups would be focussed only on immediate transitional issues that needed addressing in preparation for vesting day, and not on Council's medium to long-term ambitions.

All Executive members voted in favour of the report recommendations, and it was

Resolved - That:

- i. The creation of the 7 Cross Party Working Groups identified in paragraph 3.2 of the report be approved;
- ii. All Political Groups in the Council appoint relevant members onto the Groups;
- iii. The Groups report back their findings and recommendations to the Executive (and/or relevant Scrutiny Committee) as appropriate;

26 Levelling Up Fund Bid - submission and acceptance

Karl Battersby, Corporate Director for Business, Environmental and Economy Services introduced the agenda item confirming that work was still ongoing to prepare a bid to submit to the Levelling Up fund, and that a full report containing up to date information would be ready for the Executive's consideration at its next meeting on 5 July 2022.

Resolved – that the agenda item be deferred to the next meeting of the Executive on 5 July 2022

27 Forward Plan

Considered –

The Forward Plan for the period 13 June 2022 to 30 June 2023 was presented.

Resolved - That the Forward Plan be noted.

The meeting concluded at 12.38 pm.

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North Yorkshire County Council

Executive

5th July 2022

Procurement of a Shared Lives Scheme for North Yorkshire

Report of the Corporate Director – Health & Adult Services

1.0 Purpose of Report
1.1 For Executive Members to approve the procurement of the North Yorkshire Shared Lives Scheme on the open marketplace.

2.0 Executive Summary

- 2.1 This paper sets out the proposed future operating model for an effective Shared Lives Scheme in North Yorkshire, a model which achieves excellent outcomes for people and communities, and adds value to the supported accommodation pathway for adults with an assessed care need.
- 2.2 The Service Development Team have undertaken a review of the Shared Lives Service in North Yorkshire with support from a multi-disciplinary team. The review considered various options, including procurement on the open market, transfer of the scheme to the Council as a directly provided service and transfer of the scheme to an arms-length company developed in partnership with Council Services.
- 2.3 Taking into account the engagement feedback from people being supported by the current service, shared lives carers and the provider marketplace, it was felt that the procurement of the service on the open marketplace was likely to offer the most meaningful and personalised outcomes for people in need.
- 2.4 Executive Members are asked to consider the content of this report and agree to the proposed Option as identified in 1.1 above.

3.0 Background

- 3.1 Shared Lives is a scheme whereby an adult or young person from the age of 16 who needs long-term support spends time with a host family and shares family life. It offers an effective alternative to traditional care options, such as residential or domiciliary care. People receive safe, personal care and support, in a place which feels like home. The service currently supports 88 people with an assessed care need.
- 3.2 The Council currently commissions Avalon Group to manage the Shared Lives Scheme in North Yorkshire. The provider's role primarily involves recruitment and training of Shared Lives Carers, matching young people and adults in need with an appropriate Carer family and offering ongoing support to the Carer family and the person in need.

- 3.3 The scheme has historically supported older people and adults with a learning disability. However, Shared Lives can also benefit other people including care leavers, people fleeing domestic abuse, people with mental health issues or chaotic lifestyles and those who are homeless or seeking move-on from temporary accommodation. It is anticipated that the re-procured service will reach out and engage with a wider range of individuals.
- 3.4 In summary the re-procured scheme will;
- Promote independent living and self-reliance within the safety of a family home,
 - Be personalised to each person who uses the service, enabling co-produced care which is tailored to them,
 - Enable people to stay in touch with their family, friends and communities while they receive support, and
 - Be safe, of a high quality standard and carefully monitored by social care colleagues and the Care Quality Commission.
- 3.5 The proposed procurement would have an initial term of 3 years, with an option to extend for two further periods of 1 year each i.e. a potential maximum term of 5 years.

4.0 Issues

4.1 Impact on people:

People who are already in receipt of services under the existing scheme will continue to receive care and support from the same Shared Lives Carer / Host Family, there are no anticipated impacts or changes in this respect.

- 4.2 As a result of the procurement exercise there may be a new Shared Lives Scheme provider offering support to Shared Lives Carers and People along the lines identified in 3.4 above. A rigorous procurement exercise will ensure that the successful provider will have evidenced their capability and capacity to deliver a quality support service which is focussed on achieving outcomes with the people they support.

4.3 Impact on the market:

There is likely to be interest from regional and national providers in the procurement exercise, recent market testing has demonstrated an interest from a range of providers.

4.4 Impact on the Local Authority:

The social care market is facing unprecedented issues related to cost increases and workforce pressures. However, the procurement of the Shared Lives service is anticipated to be cost neutral.

5.0 Performance Implications

- 5.1 The future vision for the service has been developed based on extensive research and engagement undertaken with carers, people accessing the scheme and the provider marketplace. A new outcomes-focused service specification will ensure the scheme is visible, accessible and will deliver meaningful, personalised outcomes for both the Shared Lives Carer and the Person. It will also ensure support can be offered to include a wider range of people within the community who may benefit from the service.

6.0 Policy Implications

- 6.1 This procurement is in line with the intentions set out within the Council Plan 2021-25 and the Health and Adult Services 2025 vision and priorities. The service has been developed in line with national policy and legislation.

7.0 Options

- 7.1 A service scoping review and options appraisal exercise has been undertaken in preparation for the procurement. Of the various options considered it was felt that a procurement of the service on the open marketplace was likely to offer the most meaningful and personalised outcomes for people in need.

8.0 Financial Implications

- 8.1 Based on the market engagement exercise, it is anticipated that the procurement of the service will be cost neutral. However there remains a risk relating to the impact of rising inflation the cost of living.

9.0 Legal Implications

- 9.1 Due to the likely value of the contract, the procurement process will be undertaken in accordance with the Public Contracts Regulations 2015 and the Council's Procurement and Contract Procedure Rules.

10.0 Consultation Undertaken and Responses

- 10.1 Extensive engagement has been undertaken with Shared Lives carers and cared-for people, gathering information on their lived experiences of the service via a mixture of digital questionnaires and face-to-face engagement sessions. Engagement with the provider marketplace has also been undertaken, in partnership with the Council Procurement Team.
- 10.2 A number of providers responded to the Market Engagement Exercise, ranging from large providers managing multiple Shared Lives Schemes to smaller social enterprises and Community Interest Companies. All providers submitted thorough responses and identified examples of innovation and good practice from elsewhere in the country.

11.0 Impact on Other Services/Organisations

- 11.1 It is anticipated that the re-procured scheme will work alongside the Council's Children and Young People Services Directorate and local Integrated Care Systems to ensure a seamless, joined-up approach to supporting adults and young people in need.
- 11.2 The pathways into the shared lives service are being considered as part of the wider supported accommodation opportunities in the Housing Local Government Review workstream.

12.0 Risk Management Implications

- 12.1 Any risks associated with the scheme will be regularly reviewed and managed, with mitigations and controls put in place to minimise the likelihood and impact.

13.0 Equalities Implications

- 13.1 Consideration has been given to the potential for any equality impacts arising from the procurement of the Shared Lives Service, the Equality Impact Assessment Screening Tool is attached at Appendix A. It is the view of officers that the proposals should not have significant adverse impact on any groups of people with protected characteristics identified in the Equalities Act 2010.

13.2 A Climate change impact assessment has been completed and is attached at Appendix B. No significant change is expected as a result of the procurement, however it is acknowledged that the wider adult social care transformation programme will provide further opportunities to make improvements.

14.0 Recommendation(s)

14.1 The Executive are asked to note the contents of this report, and to approve the procurement of the Shared Lives Scheme for North Yorkshire, in line with good practice as set out in the above report.

Richard Webb
Corporate Director – Health & Adult Services (HAS)
County Hall
Northallerton

5 July 2022

Report Author – Abigail Barron & Adam Gray
Report Presenter - Abigail Barron

Appendices:

Appendix A – Equality Impact Assessment Screening Tool
Appendix B – Climate Change Impact Assessment

Appendix A

Initial equality impact assessment screening form

This form records an equality screening process to determine the relevance of equality to a proposal, and a decision whether or not a full EIA would be appropriate or proportionate.

Directorate	Health and Adult Services
Service area	Service Development

Proposal being screened	Re-procurement of the Shared Lives service		
Officer(s) carrying out screening	Adam Gray		
What are you proposing to do?	Re-procure a Shared Lives service.		
Why are you proposing this? What are the desired outcomes?	<p>The current contract has been in place since 1/11/2013 – no end date was set, but 12 months’ notice can be issued at any time. It is now recognised that this notice needs to be served and the service re-procured.</p> <p>The desired outcome is to have a service and new contract in place as the current contract ends.</p>		
Does the proposal involve a significant commitment or removal of resources? Please give details.	This proposal is not anticipated to remove any resource.		
<p>Impact on people with any of the following protected characteristics as defined by the Equality Act 2010, or NYCC’s additional agreed characteristics</p> <p>As part of this assessment, please consider the following questions:</p> <ul style="list-style-type: none"> • To what extent is this service used by particular groups of people with protected characteristics? • Does the proposal relate to functions that previous consultation has identified as important? • Do different groups have different needs or experiences in the area the proposal relates to? <p>If for any characteristic it is considered that there is likely to be an adverse impact or you have ticked ‘Don’t know/no info available’, then a full EIA should be carried out where this is proportionate. You are advised to speak to your Equality rep for advice if you are in any doubt.</p>			
Protected characteristic	Potential for adverse impact		Don’t know/No info available
	Yes	No	
Age		X	
Disability		X	
Sex		X	
Race		X	
Sexual orientation		X	
Gender reassignment		X	
Religion or belief		X	
Pregnancy or maternity		X	
Marriage or civil partnership		X	
NYCC additional characteristics			
People in rural areas		X	
People on a low income		X	
Carer (unpaid family or friend)		X	
Does the proposal relate to an area where there are known inequalities/probable impacts (e.g. disabled people’s access to public transport)? Please give details.	No		
Will the proposal have a significant effect on how other organisations operate? (e.g. partners, funding criteria, etc.). Do any of these organisations support people with protected characteristics? Please explain why you have reached this conclusion.	No – no significant impact on how other organisations operate		

Decision (Please tick one option)	EIA not relevant or proportionate:	<input checked="" type="checkbox"/>	Continue to full EIA:	<input type="checkbox"/>
Reason for decision	The re-procurement of a Shared Lives service is considered unlikely to have any adverse impact. (NB the way the contract is awarded and delivered by the successful external provider will be subject to all the council's usual checks & governance procedures).			
Signed (Assistant Director or equivalent)	Dale Owens			
Date	17/06/22			

Appendix B

Initial Climate Change Impact Assessment

The intention of this document is to help the council to gain an initial understanding of the impact of a project or decision on the environment.

Title of proposal	Re-procurement of the Shared Lives service
Brief description of proposal	The current contract has been in place since 1/11/2013 – no end date was set, but 12 months’ notice can be issued at any time. It is now recognised that this notice needs to be served and the service re-procured.
Directorate	Health and Adult Services
Service area	Service Development
Lead officer	Abigail Barron
Names and roles of other people involved in carrying out the impact assessment	Adam Gray

The chart below contains the main environmental factors to consider in your initial assessment – choose the appropriate option from the drop-down list for each one. Remember to think about the following;

- Travel
- Construction
- Data storage
- Use of buildings
- Change of land use
- Opportunities for recycling and reuse

If any of these factors are likely to result in a negative or positive environmental impact then a full climate change impact assessment will be required. It is important that we capture information about both positive and negative impacts to aid the council in calculating its carbon footprint and environmental impact.

Environmental factor to consider	For the county council	For the county	Overall
Greenhouse gas emissions	No effect on emissions	No Effect on emissions	No effect on emissions
Waste	No effect on waste	No effect on waste	No effect on waste
Water use	No effect on water usage	No effect on water usage	No effect on water usage
Pollution (air, land, water, noise, light)	No effect on pollution	No effect on pollution	No effect on pollution
Resilience to adverse weather/climate events (flooding, drought etc)	No effect on resilience	No effect on resilience	No effect on resilience
Ecological effects (biodiversity, loss of habitat etc)	No effect on ecology	No effect on ecology	No effect on ecology
Heritage and landscape	No effect on heritage and landscape	No effect on heritage and landscape	No effect on heritage and landscape

Decision (Please tick one option)	Full CCIA not relevant or proportionate:	<input checked="" type="checkbox"/>	Continue to full CCIA:	<input type="checkbox"/>
Reason for decision	The re-procurement of a Shared Lives services is considered to be a neutral proposal in terms of climate change impact.			
Signed (Assistant Director or equivalent)	Dale Owens			
Date	17/06/22			

NORTH YORKSHIRE COUNTY COUNCIL EXECUTIVE

5th July 2022

Children in Care and Care Leavers Strategy 'We Care Because You Matter '

Report of the Corporate Director – Children and Young People's Service

1.0 PURPOSE OF THE REPORT

To request that The Executive recommend to County Council that the updated Children in Care and Care Leavers Strategy be approved.

2.0 EXECUTIVE SUMMARY

2.1 The Strategy was first published and agreed by County Council in 2018. This is an updated and refreshed Strategy in line with changes made since this time.

3.0 ISSUES

3.1 As corporate parents, we are responsible for ensuring that children in care and care leavers have the best possible opportunities in life.

3.2 Statutory Guidance requires Local Authorities to outline how we support our children in care and care leavers. This strategy will assist newly appointed members as part of the 'new council' of our duties as corporate parents.

3.3 'We care because you matter' is our strategy that sets out our ambitions for children and young people who are cared for by us, the local authority, as their corporate parents. The strategy included the views of young people in care, their carers, key stakeholders and professionals.

3.4 The strategy covers:

- our promise to young people in care
- our corporate parenting responsibilities and how we will work with partners to deliver the seven corporate parenting principles
- the outcomes we want to achieve for all children and young people in care
- progress and performance

3.5 The corporate parenting principles

- To act in the best interest, and promote the physical and mental health and wellbeing, of those children and young people
- To encourage those children and young people to express their views, wishes and feelings
- To take into account the views, wishes and feelings of those children and young people.
- To help those children and young people gain access to, and make the best use of, services provided by the local authority and its relevant partners
- To promote high aspirations, and seek to secure the best outcomes, for those children and young people
- For those children and young people to be safe, and for stability in their home lives, relationships, and education or work
- To prepare those children and young people for adulthood and independent living

3.6 This strategy provides the foundation for our aspirations for the young people in our care and those leaving care. We encourage our children and young people to achieve the best they can and continually celebrate their achievements.

4.0 KEY UPDATES

4.1 We asked our children and young people how we are delivering against our promises. They told us that they feel involved with the support they receive. That their views are taken into account. That workers are kind, genuine and that they care about them to help make their lives better.

4.2 The strategy outlines the commitment to working with families and ensuring that children are connected. Keeping children safe and families together. The right interventions at the right time and right place. We are committed to improving educational outcomes and having high ambition and support for children and those leaving care to achieve in life. North Yorkshire have implemented 'Safe' Strategic Priorities:

- **Systemic practice** – working **with** families to ensure practitioners have a deeper understanding of children and their families experiences and how we can bring about positive change
- **Autism** – families to have a tailored offer by a well-trained and confident workforce
- **Family Networks** – family-finding training has been embedded throughout all of children services. Bringing families together through Network meetings is key to ensuring safety and connectivity for children and young people
- **Education** – the impact of the pandemic has been far reaching for both children and their families/carers. We are committed to ensuring children are supported back into education and receiving a minimum of 25hrs per week

4.3 We have included support for our carers. North Yorkshire foster carers are first class who without doubt ensure we have children thriving, ensuring safety and achieving in life. North Yorkshire have rolled out Mockingbird in the West of the County, which provides a network of foster carers to build support to one another through activities and respite arrangements by the Mockingbird hub carer.

4.4 North Yorkshire are part of the National Transfer Scheme for those vulnerable children seeking asylum. Practitioners support these children to become settled and feel part of the community with our 'welcome approach'. We now have dedicated provision in the East of the county.

4.5 Leaving Care Services launched 'Always Here'. Rather than ending services for our care leavers at the age of 25yrs, we now say we will always be here as corporate parents to connect with and offer support and advice. North Yorkshire is the first Local Authority to do this and more are following.

4.6 North Yorkshire have many care leavers on the On Track/Kickstart programme and a number coming through North Yorkshire's apprenticeship/graduation route. It is really pleasing to see that some of these young people have gone on to be successfully appointed in various roles within the council.

5.0 FINANCIAL IMPLICATIONS

5.1 North Yorkshire have introduced Always Here for our care leavers. An offer to be there for care leavers who want to stay in touch regardless of age. Demonstrating that relationships are valued and ongoing regardless of how old they are. This offer has not required additional resource to the service.

6.0 LEGAL IMPLICATIONS

- 6.1 All Local Authorities must provide and outline a Strategy for Children who are in Care (Looked After) and Care Leavers as part of the Statutory Guidance, Children Act 1989, 2004.

7.0 REASONS FOR RECOMMENDATIONS

- 7.1 The Strategy is a detailed and comprehensive document that clearly outlined the commitments and work undertaken with services. It was therefore agreed to update the strategy with the work that has progressed since the Strategy was approved in 2018. This Strategy will remain in place until October 2024 when it will be reviewed in line with the changes to North Yorkshire One Council.

8.0 RECOMMENDATIONS

- 8.1 The Executive is asked to recommend to County Council that the refreshed “Children in Care and Care Leavers Strategy - We care because you matter’ be formally approved.

Stuart Carlton
Corporate Director – Children and Young People’s Service
COUNTY HALL, NORTHALLERTON

5 July 2022

Author of Report – Mel Hutchinson, Head of Service

Appendices:

Appendix 1 - Children in Care and Care Leavers Strategy – ‘We Care Because You Matter’

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North Yorkshire
County Council

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'We Care Because You Matter'

Children in Care and Care Leavers Strategy 2021 - 2024



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1. Foreword

As set out in our multi-agency Children and Young People's Plan (Being Young in North Yorkshire), our vision is that all children and young people are safe, happy, healthy and able to achieve in North Yorkshire. Whilst most children and young people are able to do this, we know that at times families require support to overcome difficulties and challenging circumstances. When this happens, we work closely with families and networks, offering targeted interventions to support them to stay together. Looking after and protecting children and young people is one of the most important jobs we do, if it is not safe for a child to stay at home the local authority will step in to give them the care, support and stability that they deserve.

The Children and Social Work Act 2017 defines in law our responsibility as corporate parents to secure nurturing and positive experiences for the children we look after, whilst extending the support we offer to our care leavers. As corporate parents, we take our duties toward Children in Care and Care Leavers very seriously and are committed to providing the best possible support to meet their individual needs. Depending on the needs of the child and taking their views and opinions into account, we offer this through a range of different settings including in family arrangements, foster care and children's homes.

We understand that each child in our care is an individual and our approach reflects this. We track and support a child's progress through school, look

after their health and wellbeing and strive to make sure they have the same opportunities as their friends and peers. To do this, we listen to the voice of the child, and our Youth Voice and Creative Engagement Team, Independent Reviewing Officers and all of our staff work tirelessly to ensure that children and young people are directly involved with decision making. We work to ensure that moves are kept to a minimum and, when they are necessary, decisions about the placement will be made in the best interests of the child. We want children and young people to establish trust based relationships with their social worker, we therefore strive to keep changes in worker to a minimum. We are ambitious for every child in our care and will encourage them to achieve their full potential, from overcoming challenges to progress well in education, learning and training.

This strategy looks to build on the strengths of the initial 'We Care because You Matter', carrying forward the promises we developed with contributions from both Children in Care and Care Leavers. Care leavers can face a wide variety of challenges, they need to know that support is available while they make the transition from being in our care to independent living. This strategy is not just about informing Children in Care and Care Leavers on how we will support them, but also informs our partners on our ambitions for the children and young people. This underpins collaborative working as we continue to achieve the best possible outcomes for our children and young people.

With this strategy providing the foundations, we will continue to be aspirational as a corporate parent, encouraging our children and young people to achieve the best they can and their achievements will continue to be celebrated.



Cllr Janet Sanderson

Lead Member for Children's Services



Stuart Carlton

Corporate Director of Children and Young People's Service

A handwritten signature in black ink, appearing to read 'Stuart Carlton'.

2. Who are Children in Care & Care leavers?

A child (under 18 years old) is legally ‘looked after’ by a local authority if he or she:

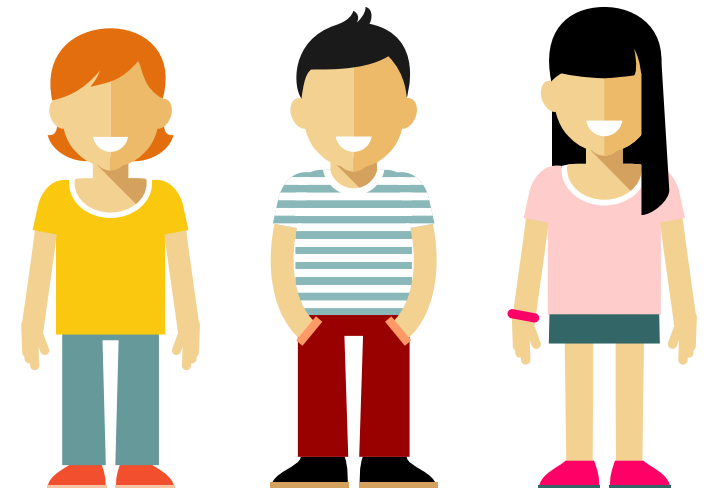
‘Gets accommodation under section 20 of the Children Act 1989 from the local authority for a continuous period of more than 24 hours; is subject to a care order; or is subject to a placement order. Children in Care (CiC) are placed with foster carers, in residential homes or with parents or other relatives (under certain circumstances)’.

(Full legal definition attached as appendix a)

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Definition of a Care Leaver:

‘A care leaver is broadly defined as a person aged between 16 and 25, who has been looked after by a local authority for at least 13 weeks since the age of 14, is either currently in care or has left care and has been looked after for a period of time after their 16th birthday.’



3. Promise to Young People

As part of the development of the original 'We Care because You Matter' strategy, we consulted with young people through a series of consultation events to ensure the strategy reflected what children and young people believe are important. We then worked with young people to develop our promise to children and young people.

We are committed and dedicated to ensuring that our Children in Care and Care Leavers can rely on us to provide the same stability, life chances and opportunities that all good parents provide for their children. To do this, it is important they know what they can expect from us and our Promise to Young People makes this clear. As part of our commitment to Children and Young People we will support children in our care to:

- Help them to achieve their goals
- Have the information needed to make a decision about college, university or work
- Have a safe and secure home
- Explore who is important to them, and the extent of the child's support networks through the use of Family Finding, Lifelong Links and Family Group Conferencing.

The page below sets out clearly our promise to all children & young people in North Yorkshire, or who live outside of North Yorkshire but receive a service from us. This helps inform children, young people and their families of the support they can expect to receive and helps us ensure service delivery meets the standards that we would expect. It is important to remember that these are our promises to Children in Care are in addition to these commitments, and not instead of.

- Make sure they have the health appointments they need and supported to attend
- Have access to information needed so they can make decisions about their health
- Share information on foster carers and introduce them before they move in
- Pursue hobbies and interests
- Share quality time with adults
- Be listened to by adults and copies of any notes taken shared with them
- To see people who are important to them



Our promise to you



We will...

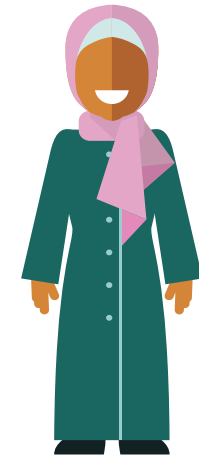
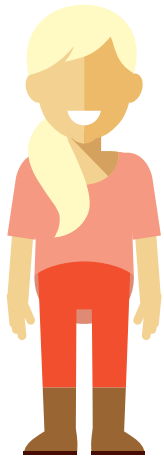
- Aim to support you in the same way as if you were our own child
- Be there when you need us
- Work with you to help you achieve your goals and overcome any difficulties
- Work with you to be successful if you choose an apprenticeship role
- Listen to you
- Help you manage your physical and mental well being
- Help you to be safe
- Help you to be involved in activities you are interested in
- Help you to believe in yourself
- Provide adults in your lives who inspire you
- Reduce the possibility of being bullied
- Communicate with you in the best way for you (i.e. text, facebook etc)
- Support you in education, careers and apprenticeships
- Aim to respect your wishes
- Help you enjoy leisure activities

And...

- We won't use your personal information without your permission
- You can decide who you want to talk to
- We will tell you what is happening
- We will be patient and understanding and cheer you on!
- We will try not to ask too many questions and make you have too many meetings with different people.

3.1 How are we delivering against our Promises to Children and Young People:

To understand how Children and Young People feel about how well we support them, we are constantly gathering feedback. Recent feedback includes:



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I am fully involved in everything about my support and I always feel my views are taken into account. Even if she disagrees with me, she will let me finish speaking and tell my story and feelings before saying why she might disagree with what I have said.

My worker is lovely and kind and shows a genuine want to have a chat with me rather than a mannerism that 'it is just her job'

I have had 2 amazing workers who have helped through a lot and even helped me with the stuff I needed to live on my own with my little boy, they have also given me emotional support that has brought me out from a dark place.

4. About the Strategy

This strategy aims to build upon the successes of the previous ‘We Care Because You Matter’ Strategy. This was developed with help from young people and is for all children and young people in our care and care leavers, setting out how we plan to further improve the support we offer and is underpinned by our vision that:

‘All children and young people in our care will have a stable and loving home, with the same life chances as their friends. We will give them the support they need to help them achieve the best they possibly can. When they leave care, they will have the support and skills they need to be able to live happy adult lives’.

Alongside our corporate parenting principles, there are a number of priorities that underpin this strategy and the services that both ourselves and our partners provide and offer to the children and young people in our care. These are core to how we operate as a partnership, providing the level of care and support that we would expect for our own children.

- Children and young people are best cared for wherever possible with their birth or extended family. We know that if a child can be cared for by natural birth or extended family they have a network of support that will last their entire lives, at a level which any authority would struggle to achieve.
- Aim high and have high expectations. We recognise that children who are looked after by a local authority can fall behind their peers in terms of education and future outcomes. We believe that if we can support and encourage children in our care to aim high and have high expectations of themselves then they will be more likely to have the same life chances as their peers.
- Retaining our parenting responsibility extends beyond when a young person leaves care. We recognise that we need to aim high in helping children and young people overcome gaps in their early care and support their transition to adulthood and independence.
- All partner agency planning, service delivery, and evaluation will start with the needs of the children and young people, rather than the services available. We recognise that children enter the care system for different reasons and with different needs. We will therefore ensure that provision is bespoke, builds upon universal and preventative services, challenges traditional assumptions, and is differentiated according to the child’s individual needs regardless of organisational structures and boundaries to ensure positive outcomes for all Children in Care.
- The views, opinions, needs and priorities of Children in Care and carers inform everything we do. We will work with Children in Care, along with their parents and carers to assist us in shaping how we manage and organise the assessment, planning, resources and services that support and care for them while ensuring that this would not compromise the safeguarding of children.
- We deliver high quality, innovative services and will work in a transformational way to ensure they become even better. We will identify what we need to do to make a real and lasting change for all children and young people who are in care. We will draw upon national research and best practice whilst responding effectively to changes in national guidelines and statutory duties.
- Children and young people develop positive and stable relationships with those who support them. We do this through our commitment to the recruitment and retention of a knowledgeable, solution focused workforce, using targeted training to grow a multiple disciplinary skill base.

We know all children are unique and have individual needs and circumstances. We work closely with children in our care to understand individual needs and ensure that their 'Voice' is truly heard.

This is a refresh of the first iteration of 'We Care because You Matter', with a full strategic re-write due in 2024. This will result in the new strategy being directly informed by the following:

The Care Review:

An independent review of Social Care is currently being undertaken, expected to be complete during the 2022/23 financial year. The review plans work with 'Experts by Experience', build on research and analysis and work with the 'current system and wider community' to develop a case for change (Summer 2021 The Case for Change - [The Independent Review of Children's Social Care](#) and begin to build a series of suggestions on how the 'system' can be improved.

It is unlikely that the review will affect our promises to young people that underpin this strategy, the review may have a bearing on how support is delivered. Any findings or recommendations of the review will be taken into account to inform how we deliver support to Children and Young People in North Yorkshire.

The Local Government Review

North Yorkshire will be undergoing a period of change over the coming years as we move from a two-tier system of local government (with eight councils delivering public services) to a single 'unitary' authority. Although this is unlikely to have a considerable impact on the support children, young people and their families receive from North Yorkshire, there may be opportunities to improve the offer to children in care and care experienced young people as this new Council comes together.

Once the structures and governance for the new arrangements are in place, this Strategy will be reviewed to reflect these changes to ensure our offer to children and young people continue to deliver against our promise to young people.



Image taken at the Care Leaver Conference



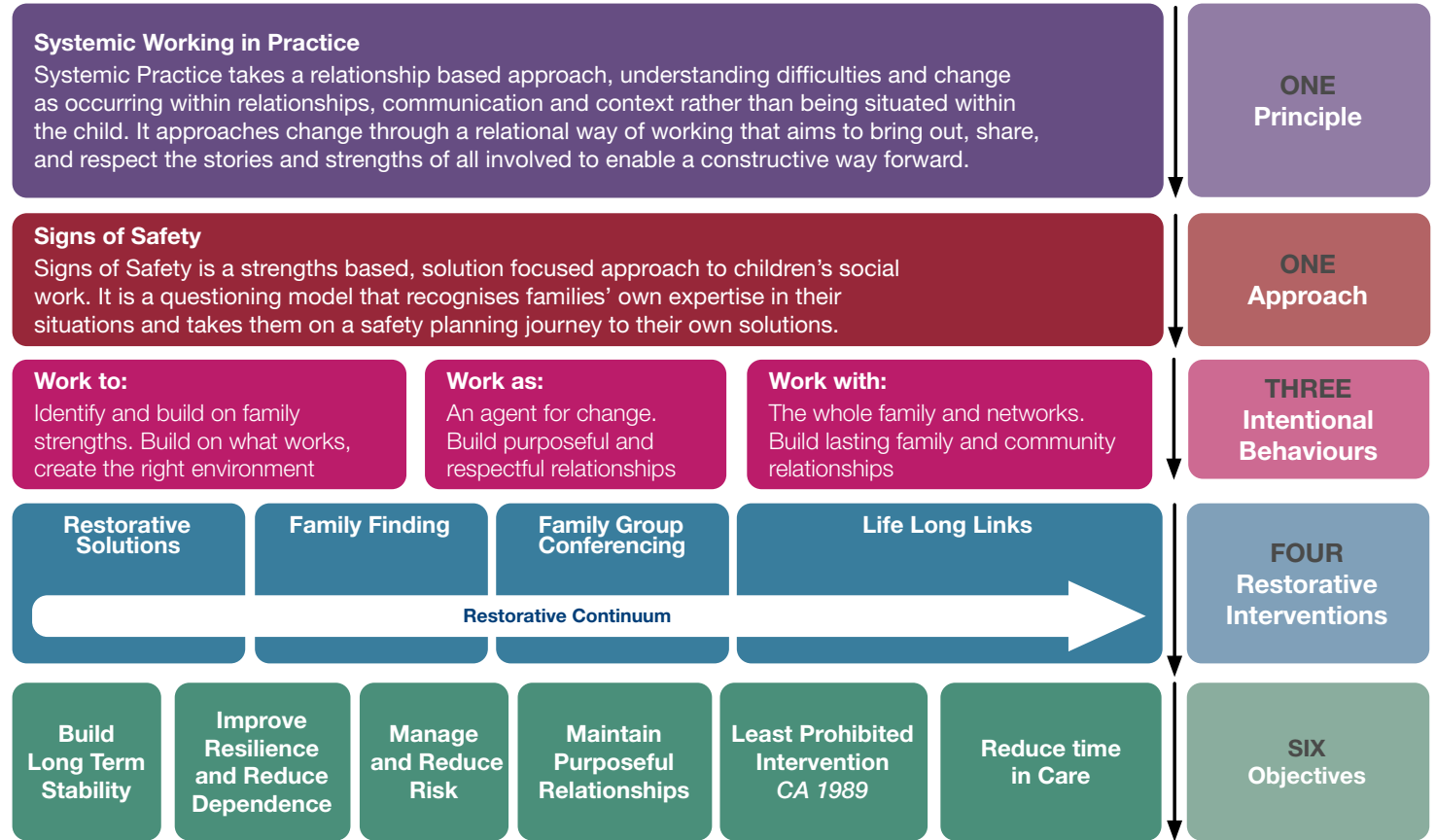
5. How will we provide support?

The diagram below lays out the model of practice we follow in North Yorkshire when providing support children, young people and their families need to overcome challenging and difficult circumstances. We believe that stable relationships should be established between workers, children, young people and their families and networks, working alongside them and always look for strengths within the work that is done.

This model of practice acts as the foundation upon which we develop individual plans to ensure the children and young people we support achieve the best possible outcomes:

Our Purpose

To support positive change that continues after we no longer need to be involved. We will create conditions that allow relationships to flourish. Our Practice system is built to deliver this outcome.



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Keeping ‘Children safe’ and ‘Families Together’
The **Right interventions** at the **Right Time** in the **Right Place**

5.1 No Wrong Door

In North Yorkshire we look at supporting families to stay together, where safe to do so, allowing children to remain in their communities. To support this ambition, we have developed our innovative No Wrong Door model. The No Wrong Door is an integrated service and approach to supporting adolescents with complex needs. The model combines a defined culture and practice with a range of services, support and accommodation options with a team of specialists working together through a shared practice framework.

At the heart of the model is a residential hub, which provides short-term placements and outreach support. The Model ensures that the needs of complex young people, no matter how diverse, are met within a single of trusted and skilled workers, including Life Coaches (Psychologists), Speech and Language Therapists and dedicated Key Workers.

At the heart of the 'No Wrong Door' model is the 'Signs of Safety' approach to assessment and planning which is fundamental to our wider practice model.

The No Wrong Door model use '10 distinguishers' to improve outcomes for complex adolescents:

- Always progressing to permanence within a family or community
- High stickability of the key worker
- Fewer referrals, less stigma
- Robust training strategy (same/ or similar to restorative practice and therapeutic support)
- No heads on beds culture
- No appointment assessments
- A core offer to all young people,
- Multi-agency, intelligence-led approach to reduce risk
- Close partnership working
- Young people's aspirations drive practice.



5.2 Make a Difference Luggage

We recognised that it's really important that our Children and Young People are able to keep their belongings safe when they move home.

We are, therefore, delighted that Madlug have donated a considerable number of bags to North Yorkshire's Young People. This will mean each office has a ready supply of bags to give to young people when they move home.



5.3 Support for Young People Leaving Care

Always Here

In recent decades the age limit for leaving care services have increased from 18 to 21 and now to 25. Whilst this shows progress, the care experienced community have pointed out that for most people, their parents they don't stop talking to their children at 25. Life has a way of giving us all bumps in the road and at these points most people are able to turn to their parents for advice and guidance. In addition to this, many care leavers worry about

turning 25 purely because it signals an end to their right for statutory support.

In North Yorkshire we're going to stop having an age limit for care leavers to come back to us for help, and instead, we're going to say that if you're a North Yorkshire care leaver you can always come back to us for information, advice and guidance. What this means in practical terms is that our relationship with our care leavers changes over

time, in the same way that most young people's does with their parents. By the time young people are nearing 25 our ambition is that they are living their lives, succeeding and progressing and that they occasionally call to let us know how they're getting on. It might be that they've got married and want to invite their worker or that they've had a baby. Of course, for some life will bring more difficulties and we want our care leavers to know they can pick up the phone,

whatsapp or email us and we'll be there to help them when life gets tough but also celebrate when it goes well.

We've coupled this offer with an offer of second chance learning which means young people can gain key qualifications like English and Maths from our Adult Learning and Skills service and an offer from our Early Help service with support available around parenting skills and promoting emotional wellbeing for care experienced parents.

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New Belongings

North Yorkshire has been one of eight authorities involved in the latest New Belongings Programme facilitated by Coram Voice. The programme uses the experiences and feedback from care leavers to support developments in the service. Following a 72% return rate of the Your Life beyond Care Bright Spots survey that ran from February to March 2020, four priority areas were identified.

These were:

- Accommodation.
- Emotional wellbeing.
- Opportunities to develop new skills.
- Relationships.

Particular achievements have been:

- The adoption of a guarantor offer for care leavers accessing accommodation in the private sector

- Exploring different ways of making life access for young people more positive:
- Piloting a successful 12 week wellbeing and pre-employment course supported by Anglo American in Scarborough:
- The launch of 'Always Here' The North Yorkshire offer to care leavers who are over 25.



5.4 Support for Carers

In recognition of the crucial role that carers play in providing the children in our care with caring, loving, stable homes, we are committed to providing Foster Carers with the support and training they need to care for children. Foster Carers are provided with a wealth of training resources, ranging from the initial 'Skills to Foster' preparation courses to advanced courses (such as 'Fostering Changes') for our Advanced and Specialist Foster Carers. Along with training, a breadth of support is available for Foster Carers. This can be directly from a Supervising Fostering Social Worker or from other professionals, such as the child's Social Worker and/or Psychologists. Peer-to-Peer support is also available to Foster Carers via:

- Quarterly Support Group Meetings
- Away Days for Advanced and Specialist Foster Carers twice a year
- The five area-based Foster Carer Associations (FCAs)
- The Mockingbird Family Model

Fostering North Yorkshire is committed to paying the annual Household membership of either The Fostering Network or FosterTalk (by area, as chosen by the FCAs).

Membership offers various forms of independent support including: legal advice; counselling support and financial advice (re National Insurance Contributions and Tax Returns).



6. Children and Social Work Act 2017 - Corporate Parenting Principles

When a child becomes looked after, North Yorkshire County Council becomes the 'Corporate Parent'. The Children and Social Work Act 2017 sets out 7 Corporate Parenting Principles to achieve the best possible outcomes for Children in Care and Care Leavers. When our children move to adulthood, we follow the principles to ensure we provide our care leavers with the support and stability that any child would expect as they prepare to leave the family home.

To act in the best interest, and promote the physical and mental health and wellbeing, of those children and young people.

To encourage those children and young people to express their views, wishes and feelings.

To take into account the views, wishes and feelings of those children and young people.

To help those children and young people gain access to, and make the best use of, services provided by the Local Authority and its relevant partners.

To promote high aspirations, and seek to secure the best outcomes, for those children and young people.

For those children and young people to be safe, and for stability in their home lives, relationships, and education or work.

To prepare those children and young people for adulthood and independent living.

As an authority and corporate parent, we realise we cannot secure the best for Children in Care and care leavers alone. In order to secure the best possible outcomes for our young people, and to encourage them to ‘aim high’, we need the support of other agencies. This includes working in partnership with colleagues from the National Health Service, Police,

voluntary sector and our 7 district councils. The district councils operating within North Yorkshire provide key services that, as a corporate parent, are invaluable to NYCC in supporting our Young People and we will continue to work closely with our District colleagues to ensure that our Children in Care and Care Leavers are able to receive the support and services they need.

Appendix C outlines the offers from each District to our Children in Care and Care Leavers. These services are detailed in the diagram below, and the council will continue to work closely with the districts to ensure children in our care continue to benefit from these local level services.



ensure that Children in Care and Care Leavers have access to high-quality housing and accommodation, alongside our internally provided placements (such as Foster Care, No Wrong Door etc.), North Yorkshire works closely with the Districts to provide independent and semi-independent living accommodation through the Young People’s Pathway. As part of the offer to Children in Care and Care Leavers, the Districts (as part of North Yorkshire Home Choice) automatically offers Care Leavers ‘Gold-Band’ access to housing.

In North Yorkshire we embrace the Corporate Parenting principles as a culture. We encourage children to express their views and demonstrate that we have heard them when we are developing their plans and individual outcomes to help them reach their goals.

We recognise that all children and young people are very different, this diversity is embraced to help shape them for their future. We have high aspirations for our children and young people to lead, happy healthy and full lives and achieve the best they can.

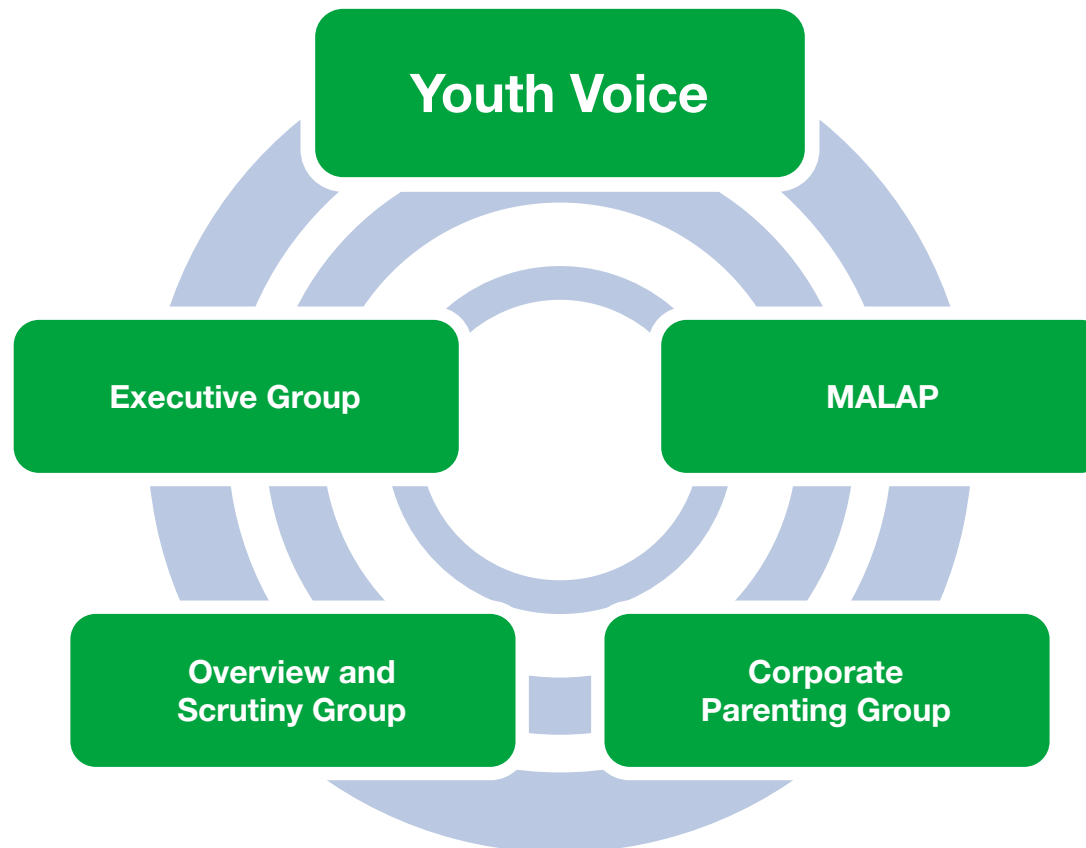
Putting the child/young person at the centre of everything we do ensures that decision are made in their best interests, with long-term outcomes at the heart, based directly on the unique and individual needs of the child. Our child-centred approach means all agencies involved have high-aspirations for every child and provide the support they would want their own children to receive.



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7. Governance Arrangements for Corporate Parenting

When a child becomes looked after, North Yorkshire County Council becomes the 'Corporate Parent'. The Children and Social Work Act 2017 sets out 7 Corporate Parenting Principles to achieve the best possible outcomes for Children in Care and Care Leavers. When our children move to adulthood, we follow the principles to ensure we provide our care leavers with the support and stability that any child would expect as they prepare to leave the family home.



7.1 Multi-Agency Looked After Partnership (MALAP) & our ‘Corporate Parenting Group’

North Yorkshire has well established governance arrangements in place to ensure our Children in Care and Care Leavers receive the best support for their individual needs. The review of progress in delivering this strategy will be managed through our Multi Agency Looked after Partnership (MALAP) who meet on a quarterly basis as a forum where lead agencies update on progress and issues and keep the strategy live and up to date. If any issues cannot be resolved by the MALAP, they will be escalated to the Children in Care Members Group. This group is our ‘Corporate Parenting Group’ and have clear oversight of all of the work undertaken with our Children in Care and Care Leavers. The group receives quarterly reports and updates on performance and outcomes achieved and will make decisions on action to be taken to improve practice outcomes. Each Quarter the activity against the Corporate Parenting Principles will be updated to ensure we have oversight and continue to meet our responsibilities as a partnership.

Our Corporate Parenting Group will escalate any areas of concern up to the Executive Group or the Overview and Scrutiny Group to allow them to be fully considered and inform action planning to improve performance.

The elected members who make up our Corporate Parenting Group undertake this key role, acting as a critical friend on behalf of the children we care for to ensure that the support provided effectively meets their needs. Having a separate group to challenge us on behalf of our Children in Care ensures that we set high standards, ambitions and goals for them. We know that the children in our care face huge challenges if they are to overcome their disadvantages; therefore services need to go over and above to help and promote them.

Members of the MALAP include a number of colleagues who sit on various groups across the county and region. These include the County Housing Group and County Homelessness Group, North Yorkshire Homes Choice, Young People’s Housing Pathway, North Yorkshire Safeguarding Partnership, Foster Carers’ Associations etc. to ensure that the needs of Children in Care are represented across the board.

To ensure our ‘Corporate Parenting Principles’ run through our governance arrangements and underpin the decisions that we make, each of our 7 principles have a MALAP lead and a lead member (from our Corporate Parenting Group) who have chief responsibility over ensuring that their portfolio & principle is effectively upheld and continues to improve the support we provide to our children and care leavers.



The role of the Corporate parenting group

'The critical friend is a powerful idea, perhaps because it contains an inherent tension. Friends bring a high degree of unconditional positive regard. Critics are, at first sight at least, conditional, negative and intolerant of failure.'

'Perhaps the critical friend comes closest to what might be regarded as true friendship – a successful marrying of unconditional support and unconditional critique'

(John McBeath, Cambridge University)

'Is it good enough for my child?'

As a corporate parent we take an interest in the wellbeing, safety, and experience of Children in Care, as if they were our own child. This critical question can be asked of all services, all interventions and all decisions made for the children and young people of North Yorkshire.

Children in Care should aspire to have the same life experiences, rewards and ambitions as anyone would want for their own child or own family member. This means that every child in care should be listened to, cared for appropriately, and ensuring that their life chances are maximised to succeed to each child's potential and beyond. Asking this critical question sets the standard for our ambitions and goals for children in care. For many reasons children in care face huge challenges if they are to overcome their disadvantages; therefore services need to go over and above to help and promote them.

If we are able to walk in the shoes of children and families who use our services, we can truly empathise and get a better understanding of their experiences. This enables us to have greater clarity on their needs and on service provision to meet those needs. This is the vital role of the corporate parent.

Cllr Sanderson



7.2 NY Care Champions

As Corporate Parents, we know that we cannot make effective decisions for young people and provide the support they need without their help, thoughts and views. NY Care Champions are a youth voice group for care experienced young people in North Yorkshire. The group meets regularly, both virtually and in person, to share ideas and discuss what improvements need to be made to the support young people received, particularly those currently in care or Care Leavers.

Lead members of the group meet the Assistant Director of Children & Families Services, Senior Managers and County Councillors on a quarterly basis – providing a direct pathway from the young people to our key decision makers, and allowing for mutual challenge and the sharing of recent work outcomes. Working alongside NY Voice, our Youth Voice & Creative Engagement Team, our Care Champions ensure that young people are consulted on matter which affect their lives.

Members of the NY Care Champions group are regularly involved in improvement projects and decision making at various levels. They play a key role in recruitment across CYPS, and hold our leaders to account. During the pandemic, much of this work has taken place virtually, but at the time of writing the first face-to-face meetings since the start of the pandemic are being arranged to be held immediately.

Examples of the NY Care Champions activity in the last 12 months include:

- Work on the Family Time Development Project
- Supporting the design of the 'On Track' higher education initiative.
- Consultation work around improving uptake of Children in Care Health Assessments & developing Health Passports
- Supporting the commissioning of the new Mind of My Own Apps.
- Health & Wellbeing Project work with North Yorkshire Sport
- Focus Group work around how we think about 'consent' within Children and Young People's Services.



7.3 Virtual School

North Yorkshire's Virtual School has high expectations and helps the children in our care and leaving our care to achieve the very best. Although the pupils attend many different schools and settings, we operate as if they all attend one school. We have high aspirations for their education, employment and training and we expect schools and settings to provide a quality learning environment which meets their needs and encourages and develops their ambition. We encourage, support and stick with children through thick and thin and work to provide stability in all areas. Virtual School North Yorkshire monitor, support and challenge academic achievements and attainment in partnership with schools, carers and social workers. We hold schools to account for the impact of the provision on pupil's progress through the education system using Personal Education Plans and monitoring the use of Pupil Premium plus.

The Virtual School is committed to ensure that the Voice of the child will be reflected in our planning to effectively support all pupils and their views are sought at every Personal Education Plan meeting, this forms a core part of our 'electronic Personal Education Plan' (ePEP). Virtual School hold many extra-curricular activities throughout the year and encourage pupils to attend the YPC events.

The Virtual School Resource Panel encourages and supports positive activities and celebrates achievements. Some examples of the positive activities fund include surfing, horse riding, musical instruments and sports equipment. Celebrating achievements includes vouchers for educational and non-educational achievements, including Year 11 awards and the annual Graduation Ceremony for young people completing Year 11, post 16 and degree courses. Educational projects include, Rainbow Readers, Imagination Library and online learning. We provide 1-1 tuition when needed and other bespoke education packages. We have a Governing body called the Management Committee and, like any school, we provide reports on the work of the school and the progress and achievements of the children.

The Virtual School works closely with schools to ensure that children in our care get the support they need at school as well as where they live. In recognition of the impact that adverse childhood experience have on academic engagement and outcomes, particularly Trauma and Attachment, the Virtual School promotes and supports the delivery of holistic, whole school training, including Attachment Aware. North Yorkshire's Virtual school is developing Attachment Aware School policies, encouraging schools to adopt relational-based policies incorporating trauma informed approaches and emotion coaching strategies.

Over the past 18 months we have seen the Virtual School play a central role in supporting the education for children in care throughout the Covid-19 pandemic. During the pandemic the Virtual School play a key role in distributing technology and providing support to children in care to facilitate home working. Emerging from the pandemic, the Virtual School will continue to play a vital role in ensuring that children and young people in our care are encouraged to be ambitious and support schools support our young people.

To support our young people beyond school age, North Yorkshire works closely with a number of local Universities and higher education providers to promote ambition and aspiration amongst Children in Care and Care Leavers. Having successfully piloted the 'On Track' programme, we will build on the success of this to further raise the ambitions and aspirations of our Young People.

There is a wealth of evidence that highlights that learning a musical instrument can have considerable benefits to both cognition and learning as well as emotional/ wellbeing benefits. In recognition of this, we will also work closely with North Yorkshire's School Music Service to give our young people the opportunity to embrace creativity and development through providing the opportunity to take free musical instrument lessons.

7.4 National Transfer Scheme (NTS) for Unaccompanied Asylum Seeking Children (UASC)

North Yorkshire is committed to working with partners to ensure children and young people are safe, living in stable, caring homes, and are able to achieve. This includes Unaccompanied Asylum Seeking Children. A new regional rota has been introduced to give a greater understanding of the number of UASCs authorities will be asked to support, and when such support might be requested – increasingly the predictability relating to resources and increase in the speed of transfers.

In North Yorkshire, a ‘welcome approach’ has been developed for groups of Unaccompanied Asylum Seeker Children (UASC) requiring support under National Transfer Scheme. Developing bespoke arrangements to provide Initial Health assessments and signposting to health services. The NWD Life Coach has provided timely and responsive group work to support emotional wellbeing, positive lifestyle and integration into the local community and education. We have purchased a four apartment house to support young people in supported independent living. Working closely with NWD, Health and other partners to provide impactful, meaningful support packages to achieve positive outcomes.



8. What have we done? What are we going to do now?

To ensure we, as corporate parents, continue to provide the best possible support we can for the children and young people that we care for, it is important that this strategy continues to fully address the needs of our children and young people. In order to ensure we continue to deliver, we have selected a Council

Member who will each take responsibility for delivering 1 of the 7 Corporate Parenting principles. The below outlines what we said we would deliver under the original strategy against each principle, much of this now forms part of our Business as Usual and we will continue to do. Reflective of the distance travelled and

our drive to continue to improve how we meet the needs of our young people, the below highlights key bits of work we have undertaken across each Corporate Parenting Principle along with what we will do next:

Priority	What we said we would do?	What else have we done?	What are our next steps?
Page 46 Health & Wellbeing	<p>Care Planning will consider physical, social, emotional and mental health needs</p> <p>All children and young people will be registered with a GP</p> <p>We will support children and young people understand the importance of health assessments</p> <p>Initial and Review Health Assessments will be completed in a timely way</p> <p>All Children and Young People will be offered the opportunity to have the recommended immunisations</p> <p>We will ensure all children and young people know how to access mental health services and support</p> <p>We will ensure appropriate and timely psychological and therapeutic support is provided to those children and young people who need it</p> <p>We will use health evidence to inform our commissioned services</p>	<p>We have mainstreamed Psychologically Informed Partnership Approaches (PIPA) to give all Children in Care and Care Leavers to Psychologically informed practice and support from Life Coaches</p> <p>We have engaged with NY Care Champions to encourage young people to attend Health Assessments</p> <p>We participated in the Mental Health Assessment Pilot to improve the mental health and emotional wellbeing assessments that children receive when they enter care.</p> <p>Introduced Virtual Health Assessments where appropriate during the Covid-19 pandemic to ensure Health Assessments were completed in a timely way.</p>	<p>Continue to ensure Care Planning considers physical and mental health issues</p> <p>Work closely with health providers to recover from the impact of Covid-19.</p> <p>Develop a pilot via the Looked After Nurses to allocate an individual nurse to support a young person through their care journey.</p> <p>Continue to support children and young people understand the importance of health assessments and work with partners to complete these in a timely way.</p> <p>Build and develop our PIPA offer amongst Children in Care and Care Leavers.</p> <p>Ensure all children and young people are registered with a GP and Dentist</p> <p>All children will be offered the opportunity to have the recommended immunisations.</p> <p>Continue to use health evidence to inform our commissioned services.</p>

Priority	What we said we would do?	What else have we done?	What are our next steps?
Page 47	<p>Youth Voice</p> <p>You said (we did); To act as a conduit between the Youth Voice and Corporate Parenting Group /scrutiny committee</p> <p>We will strive to seek the views of hard to reach young people</p> <p>We will ensure that children and young people participate in their Children in Care reviews</p> <p>We will ensure interpreters are available</p> <p>We will ensure we consider the work of the Young People's Council</p> <p>Our Independent Reviewing Officers will meet our children and young people</p> <p>We will enable access to advocacy</p> <p>Children and Young People will have a copy of their care plan through the My Plan.</p>	<p>Reviewed our Young People' Council, establishing NY Care Champions, increasing membership and impact.</p> <p>Commissioned the Mind of My Own App to improve how we gather the views and feeling of Children and Young People.</p> <p>Introduced the Signs of Safety Module to LCS, ensuring that the child's voice plays a central role to planning.</p> <p>Introduced Virtual Youth Voice sessions during the Covid-19 Pandemic.</p>	<p>Our Youth Voice and Creative Engagement Team will work closely Children and Young People to express their views.</p> <p>Continue to ensure that children and young people are able to contribute to their plans.</p> <p>Ensure all staff receive Mind of My Own training</p> <p>Enable access to advocacy</p> <p>Continue to seek the views of hard to reach young people</p> <p>Continue to ensure that children and young people participate in their Children in Care reviews.</p> <p>We will ensure that children and young people have the resources they need (including interpreters) to contribute to their care planning.</p> <p>Children and Young People will have a copy of their care plan through the My Plan.</p>
	<p>Youth Participation</p> <p>We will consider children's views on where they live</p> <p>The homes where children live will be friendly and welcoming</p> <p>We will review evidence that we are acting on the voice of children and young people</p> <p>We will ensure that service user feedback feeds in to the Young People's Council and track how this is used.</p> <p>Children and young people will be engaged in the commissioning of services</p> <p>We will ensure we learn from complaints received from young people.</p> <p>We will meet on a regular basis with children in residential units to ensure we understand their views.</p>	<p>Introduced the 'Young Inspectors' allowing young people to directly feedback to senior managers on services.</p> <p>Established clear routes for the NY Care Champions to liaise with managers and elected members.</p> <p>Introduced Creative Approaches to engage young people in shaping their services.</p> <p>The voice of the child now forms a central part of the 'Learning Spaces'.</p> <p>Strengthened how we gather service user feedback, including direct contact with services users through the Youth Voice and Creative Engagement Team.</p> <p>A Young People's steering group has been developed for the New Belongings project</p>	<p>We will continue to consider children's views on where they live</p> <p>The homes where children live will be friendly and welcoming</p> <p>We will continue to act on what children and young people are telling us about the service they receive.</p> <p>Children and young people will be engaged in the commissioning of services.</p> <p>We will continue to ensure we learn from complains received from young people.</p> <p>Deliver against the North Yorkshire Engagement & Participation Strategy.</p> <p>We will work with the Young Inspectors and NY Care Champions to evidence that we are acting on the voice of children and young people</p> <p>Continue to engage the Young People's Steering Group in shaping the New Belongings Project.</p>

Priority	What we said we would do?	What else have we done?	What are our next steps? Appendix 1
Working Together	<p>Foster carers will be supported and have access to the services they need</p> <p>We will work in collaboration with the 7 District Councils & partners including Police, Health and CAMHS</p> <p>The local offer will include relevant services</p> <p>Transitions across the service will be in the best interests of the child</p> <p>Partner agencies will be involved in the care planning and reviews</p> <p>We will track social work caseloads to ensure they are manageable so they can spend the time needed with the child</p> <p>Unaccompanied Asylum Seeking Children and Care Leavers will be provided with services to meet their health, wellbeing and cultural needs.</p>	<p>We have embedded the Mocking Bird Model across all parts of the County to support Foster Carers and children in Foster Care.</p> <p>District Councils have delivered against their commitment as part of our collective promise to young people.</p> <p>Caseloads are regularly monitored by senior managers</p> <p>We have relaunched the 'Health Passport'</p>	<p>We will continue to work collaboratively with the District Councils and partners.</p> <p>We will continue to develop our offer of support to Foster Carers and ensure they have access to the services they need.</p> <p>We will keep our local offer up-to-date and relevant.</p> <p>Transitions across the service will continue to be in the best interest of the child</p> <p>Partner agencies will be involved in the care planning and reviews</p> <p>We will track social work caseloads to ensure they are manageable so they can spend the time needed with the child</p> <p>Unaccompanied Asylum Seeking Children and Care Leavers will be provided with services to meet their health, wellbeing and cultural needs.</p>
Page 48 Ambition for Children	<p>We will ensure that our interventions achieve the best possible outcome for children and young people</p> <p>We will support children to achieve their aspiration</p> <p>We will understand the rate of school exclusions for Children in Care and what alternative provision is provided</p> <p>All children will have a termly, quality Personal Education Plan</p> <p>All children with additional needs will have an Education, Health and Care Plan</p> <p>We will review performance to understand how the educational results of Children in Care compared with Children in Care nationally and all children</p> <p>We will work to keep young people who are not in education, employment or training (NEET) low.</p> <p>We will celebrate young people's achievements</p>	<p>We have mainstream the Opportunities Team to support our Care Leavers' ambitions.</p> <p>We have developed and piloted the 'On Track' programme with NYCC and York Virtual School and higher education establishments to promote aspiration and make informed choices about their education progression opportunities.</p> <p>Over the course of the Covid-19 pandemic, the Virtual School worked closely with schools, carers and children to ensure all Children in Care were equipped and supported whilst home schooling.</p> <p>We have held an annual Virtual School Graduation days and Celebration Events to celebrate achievements of young people.</p> <p>We have developed an annual Care Leaver Conference to celebrate the achievements of Care Leavers ('#CareLeaversCan')</p> <p>Developed and delivered Attachment Aware training to schools</p> <p>We have embedded a new ePEP solution.</p> <p>We have worked with Inclusion and Early Help Services to develop the 'ladder of intervention' to prevent exclusions</p>	<p>We will continue to ensure that our interventions achieve the best possible outcome for children and young people</p> <p>Build on the successes of the pilot 'On Track' programme to raises aspirations of Children in Care</p> <p>All children will have a termly, quality Personal Education Plan, completed using the ePEP solution.</p> <p>All children with additional need will have an Education, Health and Care Plan</p> <p>We will continue to review performance to understand how the educational results of Children in Care compared with Children in Care nationally and all children</p> <p>We will continue to work closely with schools to prevent exclusions for Children in Care.</p> <p>Work with schools attended by Children in Care to deliver Attachment Aware Training.</p> <p>Support Care Experienced Young People to access opportunities through the Kick-start scheme.</p> <p>Drive ambition for young people to achieve their career aspirations through good-quality apprenticeships and higher education.</p> <p>Work with the Schools Music Service to increase uptake of free musical instrument lessons.</p>

Priority	What we said we would do?	What else have we done?	What are our next steps?
Safeguarding & Permanence	<p>Children and young people will be kept safe where they live</p> <p>Family Time arrangements will be made to maintain relationships with family members</p> <p>We will ensure there are sufficient placement numbers</p> <p>We will keep placement moves to a minimum</p> <p>Children on the Edge of Care will be supported to stay at home if it is safe to do so.</p> <p>Sibling Groups will be reviewed as individuals to ensure their needs are met when being placed</p> <p>Permanence Planning will be timely and plans will be in place by the 2nd CIC review</p> <p>Children will move into Special Guardianship Order (SGO), Child Arrangement Order (CAO) and adoptive placements in a timely way.</p>	<p>We have delivered Family Finding training to frontline Social Workers</p> <p>We have fully embedded our Strengths in Relationships Practice Model.</p> <p>We have fully mainstreamed our innovative No Wrong Door service – we are now supporting other authorities deliver this through the SFPC Programme.</p> <p>Performance in relation to placement stability has improved due to reduced placement moves.</p> <p>We have developed a new Special Guardianship Policy</p> <p>We have embedded our ‘Stronger Foundations’ team to support families remain together through building on the strengths within the family network.</p> <p>Family Time Working Group has been established to encourage & support teams reviewing family time, making it as natural as possible.</p>	<p>Children and young people will be kept safe where they live</p> <p>Where possible we will look to support children within their family network</p> <p>We will continue to ensure contact arrangements will be made to maintain relationships will family members</p> <p>We will continue to ensure there are Sufficient placements numbers</p> <p>We will continue to ensure placements are made in the best interest of the child and moves are kept to a minimum.</p> <p>We will continue to ensure Permanency Plans are timely</p> <p>Adoptions, SGOs and CAOs will be timely.</p>
Transitions	<p>We will have effective accommodation and support packages for young people leaving care including a robust staying put framework.</p> <p>We will support our young people to develop positive relationships with people in their network who they want involved, including family group conferencing</p> <p>Young people will only move to more independence when they are ready and have essential life skills, budgeting, benefits and cooking</p> <p>We will ensure that individual needs are taken into account and that the needs of young parents are supported through transitions</p> <p>We will ensure young people know what to do/ who to contact in an emergency situation</p> <p>Leaving Care Workers will keep in touch with young people when they are no longer in our care</p> <p>We will empower Children in Care and Care Leavers to make positive choices by tackling risky behaviours that may be associated with the transitions to adulthood</p>	<p>We have mainstreamed the Opportunities Team and have developed focused support around raising and achieving young people’s aspirations.</p> <p>We have run sessions with the support external partners to help care leavers develop independence/life skills</p> <p>Leaving Care Workers are receiving Family Finding training</p> <p>All Care Leavers have access to the ‘Stronger Foundations Team’, including Family Group Conferencing</p> <p>We have developed a more young-person focused Pathway Plan</p> <p>We have increased the offer within the wider NYCC to offer apprenticeships and opportunities across the wider authority.</p>	<p>We will deliver the New Belongings programme with a focus on four key areas (Accommodation, Opportunities to develop new skills, emotional Well-being and relationships).</p> <p>Deliver the Nuffield project to improve outcomes for Care Leavers.</p> <p>We will empower Children in Care and Care Leavers to make positive choices, including through delivery of the National Protocol for reducing criminalisation of Children in Care and Care Leavers.</p> <p>We will ensure that individual needs are taken into account and that the needs of young parents are supported through transitions</p> <p>We will ensure young people know what to do/ who to contact in an emergency situation</p> <p>Leaving Care Workers will keep in touch with young people when they are no longer in our care</p> <p>Continue to provide effective accommodation and support packages for young people leaving care</p> <p>Developing our Young People’s Team in the Leaving Care Service, including apprentices and ‘Kick-start’ employees leading on participation.</p> <p>We will deliver against our ‘Always Here’ offer to support Care Leavers beyond the age of 25.</p>



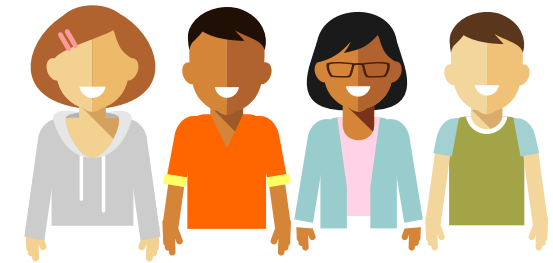
9. What success will look like

For us to be effective in improving both the support we provide and the outcomes for our young people, it is important to know how what success will look like. Below provides the foundation for how we will measure our success in the delivery of outcomes and outlines the outcomes we want to achieve for our children in care. It is against these outcomes that we will measure how we perform in delivering against our pledges.

Outcome 1 Improved Physical Health More Children will:	Outcome 2 Improved Mental Health Children will:	Outcome 3 Placement stability and safe homes We will:	Outcome 4 Attainment Children will:	Outcome 5 Young People Leaving Care We will:
<p>Have an up to date health assessment</p> <p>Be registered with a GP</p> <p>Be registered with a dentist</p> <p>Will be up to date with all of their immunisations</p> <p>Have improved timeliness of Health Assessments</p>	<p>Be supported through evidence based interventions to maximise their social, emotional and mental health</p> <p>Have improved Strengths and Difficulties Questionnaire results</p> <p>Where appropriate children and young people will be referred to specialist mental health services and receive treatment in a timely manner</p> <p>Joined up multi agency working will drive relationship based approaches.</p>	<p>Where appropriate seek to place children and young people within 20 miles of their home address</p> <p>Where appropriate seek to place children and young people within long term in house provision</p> <p>Ensure children have improved placement stability</p> <p>Our discharge planning will secure improved outcomes for care leavers</p> <p>Make timely decisions regarding permanence and the use of Special Guardianship Order (SGO) and Child Arrangement Order (CAO) to be used where appropriate</p>	<p>Be supported to achieve their full potential</p> <p>Have a Personal Education plan which will be aspirational and ambitious</p> <p>Have their progress at school monitored and every child will receive tailored support from a specialist advisor</p>	<p>Support Young People Leaving Care to find safe, stable and suitable places to live, making sure they are as well prepared as they can be</p> <p>Keep in touch with them until they are 25 and have high aspirations for them</p> <p>Support Young People to remain with their long term foster families after they have left the care of the Local Authority if that is in the best interests of the young person</p> <p>Support Young People to be happy in their adult lives by helping to secure high quality education, training or employment opportunities</p>

Best Possible Outcome for Children and Young People

10. How well are we supporting the children in our care?



As part of our commitment as Corporate Parents, we are committed to working with our partners to improving outcomes for the children we care for. Examples of our success in supporting improved outcomes includes:

- All children in our care have an allocated Social Worker and all our Care Leavers have an allocated Leaving Care Worker. Our Children in Care and Care Leavers are being supported through the innovative 'No Wrong Door' approach that provides systemic and therapeutic support to Care Leavers.

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- 61% of children in our care are placed within 20 miles of the family home, allowing them to maintain relationships with friends and relatives, providing stability and a sense of community.
- 80% of children who have been in our care for longer than two and a half years have remained in the same placement for two years or more. This is approximately 10 percentage points better than national and our statistical neighbour's performance.
- Our performance relating to Adoption compares well with the other authorities in our new Regional Adoption Agency, One Adoption North & Humber, and we provide more post-adoption support than any of the other authorities within this group.
- 0 children in our care have received a permanent exclusion since 2011.

- Almost all Care Leavers in North Yorkshire stay in-touch with the local authority and are living in 'suitable' accommodation
- Care Leavers in North Yorkshire are more likely to be in Education, Employment or Training than Care Leavers nationally or in our statistical neighbour authorities.

To further improve outcomes for the children we look after, there are some obstacles we need to overcome:

- We are working hard to ensure all children receive their 25 hours per week and get the support the need within their education provision
- A higher proportion of Children in Care are excluded from schools for fixed periods in North Yorkshire (14.2%) than nationally (11.4%)
- The impact that Covid-19 has had on both the timeliness of some assessments and checks and the disruption to children's education.
- Although virtually every child has a completed Health Assessment, to ensure we understand the health needs of the children in our care, we need to ensure that they are completed in a timely manner.

- We know a high number of adolescents are entering care, and ensuring effective placement and discharge planning will be key to securing improved outcomes for these young people.
- The average Strengths & Difficulties Questionnaire score in North Yorkshire is higher than national, indicating challenging, emotional and mental health needs amongst the children in our care.

To ensure we are focused on improving outcomes for our children, our Quality of Practice Framework seeks to join together the voice of young people, carers and families, practice outcomes, 'learning spaces' and audits, and performance to give a rich, triangulated view of how effective we are supporting children and young people across all elements of the Children & Families Services.

Our progress against the Principles and promises outlined within this strategy will be monitored through the MALAP and Corporate Parenting Group, as well as through the Performance and Quality Assurance structures outlined as part of our Quality of Practice Framework.

Appendix A - North Yorkshire Children and Families Building Back Better 'SAFE' Strategic Priorities 2021-2023

The pandemic, as with other major societal events disproportionately affects members of society who are already marginalised, particularly those who experience higher levels of deprivation and poverty. Existing, well established partnerships, tried and tested methods of support and delivering our practice model well will continue to promote the safety and wellbeing of children. Higher levels of complexity will require greater **'professional curiosity'** and even greater resolve to support families. For some we need to **'build back better'** services to afford greater protection against societal change. For this reason we are introducing some additional 'SAFE' strategic priorities which work alongside our existing strategies but bring a microscopic focus, drive and pace to particular important issues. Please use this one page guide to develop your own awareness and focus and work together to assess gaps as a team.

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Priority	Explanation	What will the organisation do?	What can you do?
S ystemic Practice	'Working With' families requires a deep understanding of context. How do they experience the world and its challenges in their family context? What are the difference in beliefs, power and lifestyle, visible and invisible, voiced and unvoiced? This complexity of understanding requires a knowledge beyond the family through the effective use of cultural genograms (at the <u>start</u> of our work).	<ul style="list-style-type: none"> - Commission training for all staff within the service. 	<ul style="list-style-type: none"> - Develop detailed understanding and use Cultural genograms
A utism	Families and Carers of children with neurodevelopment needs are often more isolated from wider networks of support. Resilience to maintain care can therefore be greatly compromised through life events which further limit the circle adults who can safeguard and support the child. Families require a tailored meaningful offer from a knowledgeable and confident workforce.	<ul style="list-style-type: none"> - Develop training offer for staff. - Map and develop interventions for families 	<ul style="list-style-type: none"> - Avvccess Training - CPD research - Identify Team Guru
F amily Networks	Family Finding is an evidenced based model of practice which is central to our practice model and supports our ambition for children to have a strong lifelong network. 'Family Network Meetings' are therefore a non-negotiable method of organisational practice which ensures families have a right to be worked with using this powerful approach. This requires a highly skilled workforce to 'work with'.	<ul style="list-style-type: none"> - 4 day Family Finding training - 2 day training on network meetings 	<ul style="list-style-type: none"> - Access Training - Implement Family Network Meeting - Access FF Coach
E ducation	The pandemic has highlighted the important role education plays not just for a child but for the 'whole family'. A full education offer is integral to safeguard and protect children and to keep families together. A 25 hr offer provides the respite for adults to recharge and maintain personal resilience, particularly for those with additional needs. An education provides stability and social mobility for the future.	<ul style="list-style-type: none"> - Enhance skills through training - IRO Challenge - Not in 25hr Education group 	<ul style="list-style-type: none"> - Challenge as a good parent - Escalate stuck cases - Expect 25hrs

Let's 'Build Back Better' Together

Appendix B - Children (under 18) may be 'looked after' by local authorities under a number of legal arrangements:

- All children who are subject to a care order (Children Act 1989, section 31), interim care order (Children Act 1989, section 38) or emergency protection order (Children Act 1989, section 44);
- Children who are subject to a criminal Youth Rehabilitation Order with a Local Authority Residence Requirement or Intensive Fostering Requirement (S1 Criminal Justice and Immigration Act 2008);
- Children who have appeared in court and have been bailed to reside where the local authority directs - and are being provided with a local authority funded placement;
- Children who have been Bailed by a criminal court with a Condition to Reside where directed by the local authority, but only where the local authority then directs the child to reside in a funded placement;
- Children who have been refused Bail by a criminal court and remanded to local authority accommodation;
- Children who have been refused Bail by a criminal court and remanded to Youth Detention Accommodation;
- s102 Legal Aid, Sentencing and Punishment of Offenders Act 2012;
- Children who are subject to a secure accommodation order;
- Children who are subject to a secure accommodation order made under s25 Children Act 1989;
- If the child was Looked After at the time of sentence under s20 Children Act 1989 or s92 Legal Aid, Sentencing and Punishment of Offenders Act 2012, this CiC episode will usually close upon entry to custody; However if the child was already subject to a Care Order at the time of sentence, then they will remain Looked After through their period of detention;
- Where a child is charged with an offence by the Police but refused bail the police must transfer the child to Local Authority Accommodation until their appearance in court. The local authority must accept the transfer and arrange suitable accommodation and care.



We're proud of each and every one of our young people.

Contact us

North Yorkshire County Council, County Hall, Northallerton, North Yorkshire, DL7 8AD

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NORTH YORKSHIRE COUNCIL

EXECUTIVE

5 JULY 2022

Council Tax Discounts and Premiums

1.0 PURPOSE OF REPORT

- 1.1 To determine the level of localised Council Tax discounts and premiums to be applied by the new North Yorkshire Council with effect from 1 April 2023
- 1.2 To determine options for proposed changes to Council Tax premiums - as included within the Levelling Up and Regeneration Bill - which are due to become effective from 1st April 2024 but require a resolution of Full Council by no later than 31 March 2023.

2.0 EXECUTIVE SUMMARY

- 2.1 As billing authority, the new North Yorkshire Council must adopt policies for the application of discretionary Council Tax discounts and premiums for the year commencing 1st April 2023. The proposals must be adopted by Full Council by 31 March 2023, however early approval is recommended in order that the financial implications of the decisions can be accommodated within the new organisation's budget and Council Tax setting process. It is intended that a unified approach to discounts and premiums be adopted by the new organisation to ensure equity across the whole of the North Yorkshire Council area.
- 2.2 The Government's Levelling Up and Regeneration Bill was published in May 2022 and includes further discretionary options for the application of Council Tax premiums on empty properties and second homes. Subject to the Bill receiving Royal Assent the proposed changes will come into effect on 1 April 2024. If the Council wishes to adopt any changes arising from the Bill it is required to make a resolution confirming its requirements by no later than 31 March 2023.
- 2.3 This report sets out the proposals recommended for approval in regards to Council Tax discounts and premiums.

3.0 BACKGROUND

- 3.1 A large part of the Council Tax legislation is mandatory on all billing authorities within England. Discounts (such as Single Person Discounts), Disregards and Exemptions are set by statute with no discretion allowed. The Local Government Finance Act 2012 however introduced opportunities for Local Authorities to raise additional revenue from Council Tax, and incentivise the occupation of empty properties, by providing some discretion over the application of discounts and premiums on second homes and empty properties. The changes arising from this legislation came into effect on 1 April 2013.

- 3.2 The main discretionary areas relate to the following:
- (a) Second homes (premises which are no-one's sole or main residence but are furnished);
 - (b) Unoccupied and substantially unfurnished premises;
 - (c) Unoccupied and substantially unfurnished premises which require or are undergoing structural repairs; and
 - (d) Premiums where premises have been unoccupied and substantially unfurnished for a period exceeding 2 years.
- 3.3 When determining its policy for premiums and discounts, each billing authority must decide the level of charge (or discount) by the 31 March prior to the financial year in which it wants to introduce the changes. The approach taken in regards to discounts and premiums will affect the new organisation's Council tax setting process and budget therefore Full Council's early approval of the policies is recommended.
- 3.4 Once determined, the resolution of the Council will need to be published in a local newspaper(s) within 21 days of the decision.
- 3.5 The existing district councils have adopted broadly similar approaches to the application of Council Tax premiums and discounts, although there are some differences which are highlighted in the table attached at Appendix A of this report. The creation of a single unitary council means that a unified approach to discounts and premiums is required to ensure equality across the whole of the North Yorkshire Council area.
- 3.6 Since the change in legislation in 2013 North Yorkshire districts have looked to reduce the Council Tax discounts available on empty properties and second homes in order to maximise revenue, but more importantly to incentivise owners to bring empty and underutilised properties back into use. Likewise, all districts have introduced premiums which allow additional charges to be made where premises have been unoccupied for a period of two years or more.
- 3.7 In the case of second homes, the approach to charging is already identical across each of the North Yorkshire districts, with only Scarborough having a slight variation that applies to a single site (consisting of 28 properties) within the district.

4.0 OPTIONS AND RECOMMENDED PROPOSALS FOR DISCOUNTS AND PREMIUMS

4.1 The potential options available for each class of discretionary discount and premium, and the proposals recommended for approval, are detailed below.

4.2 DISCOUNTS

4.2.1 Class A: Second Homes – No one's sole or main residence/furnished - 28-day planning restriction¹

With the exception of Scarborough, no districts provide a discount for second homes in this class. Scarborough has one site (consisting of 28 properties) which currently receives a 10% discount.

Options for this discount include:

¹ restricted by a planning condition preventing occupancy for a continuous period of at least 28 days

- (a) The application of 0% discount across the whole of the new Council's area; or
- (b) The application of a percentage discount (up to 100%) across the new Council's area.

The recommended policy for this class of property is to apply a 0% discount across the whole of the new Council area. This will generate a small uplift in Council Tax income of £1.5k per annum.

4.2.2 **Class B: Second Homes - No one's sole or main residence /Furnished - No planning restriction²**

All existing districts currently apply a 0% discount to this category of chargeable dwellings.

Options for this discount include:

- (a) The application of 0% discount across the whole of the new Council's area (i.e. no change); or
- (b) The application of a percentage discount (up to 100%) across the new Council's area.

The recommended policy for this class of property is to maintain the 0% discount which is currently applied by each of the districts.

4.2.3 **Class C: Unoccupied / substantially unfurnished**

In the case of Class C discounts, the approach taken across the existing districts is different ranging from 0% discount to 100% discount for a period of 7 days, 28 days, 1 month etc. Two authorities, Harrogate and Selby also provided further discounts up to a period of 6 months.

All districts that maintain some form of discount have reported that the approach can be complex and leads to increased queries and complaints especially in relation to tenanted premises where there is a landlord / tenant dispute. This is particularly relevant where complex rules apply for any subsequent period of discount.

Options for this discount include:

- (a) The application of 0% discount across the whole of the new Council's area; or
- (b) The application of a single percentage discount (up to 100%) across the new Council area for a six month period (the legislative maximum); or
- (c) The application of a combination of discounts as currently applied in Harrogate or Selby.

The recommended policy for this class of property is to adopt a standard 0% discount across the whole of the new Council area. Existing data shows that this approach could generate additional Council Tax income of circa £1.66m per annum across the North Yorkshire area.

² the occupation of which is **not restricted** by a planning condition preventing occupancy for a continuous period of at least 28 days in the relevant year

4.2.4 **Class D: Structural repairs (Unoccupied & substantially unfurnished) - Maximum 12 months**

In the case of Class D discounts the approach taken across the current districts, again, differs, ranging from 0% discount to 20% or even 50% discount for the maximum 12 month period allowed.

Options for this discount include:

- (a) The application of 0% discount across the whole of the Council's area; or
- (b) The application of a single percentage discount (up to 100%) across the new Council's area for a 12 month period (the legislative maximum). It should be noted that there is no ability to have varying discounts during the 12 month period;

The recommended policy for this class of property is to adopt a standard 0% discount across the whole of the new Council area. Current data shows that this approach could generate additional Council Tax income of circa £200k per annum across the North Yorkshire area.

4.3 **PREMIUMS**

4.3.1 Premiums were introduced by Government in 2013 with a view to encouraging homeowners to occupy homes and not leave them vacant in the long term. Initially premiums could only be charged at 50% but legislation has now changed to allow a progressive charge to be made as follows:

- Dwellings left unoccupied and substantially unfurnished for 2 years or more, up to 100%;
- Dwellings left unoccupied and substantially unfurnished for 5 years or more, up to 200%; and
- Dwellings left unoccupied and substantially unfurnished for 10 years or more, up to 300%.

4.3.2 The levels of premiums currently applied by districts is detailed in Appendix A. With the exception of Craven all of the districts apply the maximum premiums permitted under current legislation, with Craven's charge remaining at the originally prescribed 50%.

4.3.3 In the case of Richmondshire, the district has adopted the maximum level of premiums but has determined that premiums *may* not be charged in the following circumstances:

- Where owners are genuinely attempting to sell or let their property which has been vacant for at least 2 years
- Where the owners are experiencing particular legal or technical difficulties (including planning issues) preventing its use
- Where the imposition of the council tax premium would result in severe hardship to someone with a serious illness, disability, or vulnerability; and
- In extreme cases, the council may decide to obtain a solicitor's undertaking that the council tax will be paid from the proceeds of selling the property.

4.3.4 To enable some variation in exceptional circumstances it is proposed that the Council's powers under Section 13A 1 C of the Local Government Finance Act be used to reduce liability in such cases where appropriate.

4.3.4 A number of options for empty property premiums are available for the new Council including:

- (a) To levy the premiums at the maximum level available to the Council;
- (b) To amend the premiums to another level; or
- (c) To end the charging of premiums altogether.

The recommended policy for premiums is to adopt a standard approach of levying the maximum level of premiums permitted under legislation across the whole of the new Council area.

Current data shows that this approach could generate additional Council Tax revenue of circa £145k per annum.

5.0 CHANGES IN PREMIUMS WITH EFFECT FROM 1 APRIL 2024

5.1 The government encourages all billing authorities to adopt Council Tax premiums on empty properties with a view to incentivising property owners to bring those properties back into use.

5.2 In May 2022 the Government published the Levelling Up and Regeneration Bill. The Bill includes proposals aimed at further addressing empty properties through the application of Council Tax premiums, in addition to measures which recognise the impact that high levels of second home ownership can have in some areas.

5.3 Through the Bill it is the Government's intention to:

- (a) reduce the minimum period for the implementation of a premium for empty premises from two years to one year; and
- (b) allow Councils to introduce a premium of up to 100% in respect of second homes (Class A and B properties).

5.4 The changes outlined in 5.3 will, subject to the bill receiving Royal Assent, become effective from 1 April 2024. The Council will be required to make a resolution confirming its intentions on the application of the premiums no later than 31 March 2023.

5.5 To provide further incentives for owners to bring empty property back in to use it is recommended that the Council adopts a policy to implement a 100% premium for empty premises that have been left unoccupied and substantially unfurnished for 1 year or more, with effect from 1st April 2024 (subject to the required legislation being in place).

SECOND HOMES PREMIUM

5.6 Second home ownership within the North Yorkshire area is significant and is recognised to have a negative impact in terms of the supply of homes available to meet local housing need.

5.7 Initial, high level analysis, shows that the application of a 100% premium on second homes within North Yorkshire could generate in excess of £14m in additional Council Tax revenue, as detailed in the table below.

Potential Council Tax revenue generated from a 100% premium on Second Homes

	£'000
Craven	1,564
Hambleton	1,003
Harrogate	1,598
Richmondshire	1,870
Ryedale	1,502
Selby	260
Scarborough	7,011
TOTAL*	14,808

* does not provide an allowance for non-collection

5.7 Income generated from the premium would be shared across all preceptors (including the Police and Fire Authority), although the majority of revenue (circa 80%) would benefit the new North Yorkshire Council.

5.8 A number of concerns have been raised in regards to whether the application of a second homes premium might encourage “avoidance”, for instance by owners transferring the property to business rates. Given that the Council Tax rates for second homes mirror those of main residences there may also be issues with the current classification of properties within each district’s Council Tax system and the application of a second homes premium may prompt owners to reclassify properties for genuine reasons; reducing the potential revenue that might be derived from the premium and the figures quoted within this report. Legislation to apply a 100% premium on second homes was introduced in Wales in 2017/18 and the premium was paid on more than 23,000 properties in the 21/22 year, therefore regardless of the above issues there should still be a financial benefit to the new authority should the premium be applied.

5.9 On the basis of the above it is recommended that the Council adopts a policy to implement a 100% premium in respect of second homes with effect from 1st April 2024 (subject to the required legislation being in place).

6.0 FINANCIAL IMPLICATIONS

6.1 It is estimated that the discounts and premium proposals set out within sections 4.2 and 4.3 of this report will generate additional Council Tax revenue of circa £2m per annum from the 2023/24 year onwards.

6.2 A separate key policy decision, which will affect the new organisation’s levels of Council Tax income, is the Council Tax Reduction (CTR) scheme. Officers are currently developing CTR scheme options and it is envisaged that draft proposals will be presented to the Executive in July 2022.

6.3 The current aspiration is to develop a unified CTR scheme which covers the whole of the North Yorkshire area and provides applicants with up to 100 per cent support towards their Council Tax liabilities. This is an improvement against the schemes currently offered by some districts therefore is likely to be more costly for the new Council, but will provide additional financial support for those most in need.

6.4 Members are recommended to approve that the additional revenue generated from the change to Council Tax discounts and premiums for the 2023/24 year be ring-fenced to support the additional costs that will likely arise from the CTR scheme proposals.

6.5 The recommendations set out within section 5 of the report are subject to the Levelling Up and Regeneration Bill receiving Royal Assent and, subject to being approved, will come into effect for the 2024/25 financial year. Any income derived from the additional premiums will be factored into the new organisation's 2024/25 budget setting process.

7.0 CONCLUSION AND REASONS FOR RECOMMENDATIONS

7.1 The recommendations proposed for the 2023/24 year will generate an estimated £2m in additional Council Tax revenue. The existing districts are already applying a number of the proposed policies, albeit not consistently across the entire North Yorkshire area.

7.2 The key rationale for the recommendations proposed for the 2023/24 year is to:

- (a) implement a consistent policy approach for discounts and premiums across the whole of the North Yorkshire area;
- (b) incentivise the occupation of empty properties;
- (c) utilise additional revenue generated from the proposed changes to discounts and premiums to enhance the budget available for the new organisation's Council Tax Reduction scheme.

7.3 The additional premiums recommended for the 2024/25 year will further incentivise the occupation of empty properties as well as generate additional income for precepting bodies; facilitating the delivery of essential front line services.

6.0 LEGAL IMPLICATIONS

6.1 Implementation of the recommendations will satisfy the Council's obligations under Section 11A & 11B of the Local Government Finance Act 1992.

7.0 CLIMATE CHANGE IMPLICATIONS

7.1 None

8.0 EQUALITIES IMPLICATIONS

8.1 None, all taxpayers where their dwellings meet the requirements of the legislation, will be treated equally across the whole of the North Yorkshire area

9.0 RECOMMENDATIONS

9.1 The Executive are asked to consider the contents of this report and recommend that Full Council approve:

- i. the following policies for the North Yorkshire Council's Council Tax discounts from 1 April 2023:
 - 0% Council Tax discount on Class A second homes;
 - 0% Council Tax discount on Class B second homes;
 - 0% Council Tax discount on Class C properties which are unoccupied and substantially unfurnished;
 - 0% Council Tax discount on Class D properties which are undergoing major repair or structural alteration;

- ii. the following policies for the North Yorkshire Council's Council Tax premiums from 1 April 2023:
 - 100% Council Tax premium for properties which have been empty and unfurnished for more than 2 years;
 - 200% Council Tax premium for properties which have been empty and unfurnished for more than 5 years;
 - 300% Council Tax premium for properties which have been empty and unfurnished for more than 10 years;
 - To enable some variation in exceptional circumstances it is proposed that the Council's powers under Section 13A of the Local Government Finance Act be used to reduce liability in such cases where appropriate.
- iii. that the additional revenue generated from the changes to premiums and discounts in 2023/24 be ring-fenced to support the Council Tax Reduction scheme;
- iv. that the following additional Council Tax premiums be applied from 1 April 2024, subject to the required legislation being in place:
 - 100% premium for properties which have been empty and unfurnished for more than 12 months;
 - 100% premium for second homes

Gary Fielding
Corporate Director, Strategic Resources

Report prepared by Kerry Metcalfe and Sherri Williamson (Scarborough Borough Council)

21 June 2022

EXISTING DISCOUNT AND PREMIUM POLICIES

	Craven	Hambleton	Harrogate	Richmondshire	Ryedale	Scarborough	Selby
Second Homes Not sole or main residence/Furnished 28-day planning restriction³ (Class A)	0% discount	0% discount	0% discount	0% discount	0% discount	10% discount	0% discount
Second Homes Not sole or main residence /Furnished No planning restriction⁴ (Class B)	0% discount	0% discount	0% discount	0% discount	0% discount	0% discount	0% discount
Class C Unoccupied / substantially unfurnished	100% for 1 month; 0% discount thereafter; <i>('New' can have further discount after 6 weeks occupation 'Repeats' need to occupy for 6 months</i>	0% discount	100% for 7 days; 40% for the remainder of the 6-month period; 0% discount after 6 months;	0% discount	28 days 100% discount; 0% discount thereafter	28 days 100% discount; 0% discount thereafter	100% discount for 1 month; 20% discount for 5 months; 0% discount thereafter
Class D structural repairs (Unoccupied & substantially unfurnished) Maximum 12 months	0% discount	50% discount for 12 months	50% discount for 12 months	0% discount	0% discount	0% discount	20% discount for 12 months
Premium Empty 2yr	50%	100%	100%	100%	100%	100%	100%
Premium Empty 5yr	50%	200%	200%	200%	200%	200%	200%
Premium Empty 10yr	50%	300%	300%	300%	300%	300%	300%

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³ restricted by a planning condition preventing occupancy for a continuous period of at least 28 days

⁴ the occupation of which is **not restricted** by a planning condition preventing occupancy for a continuous period of at least 28 days in the relevant year

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NORTH YORKSHIRE COUNTY COUNCIL

EXECUTIVE

5 July 2022

Non Domestic Rating Discretionary Rate Reliefs and Hardship policies

1.0 PURPOSE OF REPORT

- 1.1 To approve the policies and delegations for use by the new North Yorkshire Council in the granting of discretionary rate relief and hardship relief in respect of Non Domestic Rating.

2.0 BACKGROUND

- 2.1 The new North Yorkshire Council must adopt policies for the application of discretionary non-domestic rating reliefs and hardship policies for the year commencing 1st April 2023. The proposals must be adopted by Full Council by 31 March 2023, however early approval is recommended in order that the financial implications of the decisions can be accommodated within the new organisation's budget and Council Tax setting process. It is intended that a unified approach be adopted by the new organisation to ensure equity across the whole of the North Yorkshire Council area.
- 2.2 The following report identifies key decisions required in respect of a number of areas within the Non-Domestic Rating provisions. The report focusses on discretionary rate relief (as defined by S47 of the Local Government Finance Act 1988) and the hardship provisions (as defined by S49 of the Local Government Finance Act 1988).
- 2.3 All of the above will require consideration by Full Council in order to enable all the policies to be in place for 1 April 2023.
- 2.4 The following sections highlight the decisions required and also make recommendations in a number of areas.

Discretionary Rate Relief

- 2.5 Non-Domestic Rating has a large number of reliefs divided basically into two types: mandatory and discretionary. Mandatory are dictated by legislation and the new North Yorkshire Council will be obliged to implement those in full. In the case of discretionary relief, these are themselves broadly divided into three types as follows:
- (a) Discretionary relief which is defined by legislation and borne by the Council and Government under the Business Rates Retention provision (50%/50%);
 - (b) Discretionary relief which is wholly defined by the Council and borne by the Council and Government under the Business Rates Retention provision (50%/50%) (Localism Reliefs); and
 - (c) Discretionary relief which is wholly defined by the Government and reimbursed by the Government under a S31 Grant.

- 2.6 In the case of (a), the basic provisions are laid down by legislation (S47) but the decision whether to grant relief is at the discretion of each Council. Councils are required to develop their approach to granting reliefs within the legislative framework.
- 2.7 In the case of (b), each Council has full discretion to develop its own policy and relief can be awarded to any ratepayer.
- 2.8 In the case of (c), Government has for a considerable time developed schemes which are expected to be adopted by Councils. These are normally in response to economic events such as the financial crisis or the recent pandemic. In these cases, where Councils adopt the suggested approach, the full amount of relief is reimbursed by means of a S31 grant. It is therefore obvious, that with these reliefs, all billing authorities currently adopt Government guidance in full.

2.9 For information, the reliefs available under each category are as follows:

2.9.1 Discretionary relief which is defined by legislation and borne by the Council and Government under the Business Rates Retention provision (50%/50%), comprising:

- (i) Discretionary relief for those ratepayers who receive mandatory Charity Relief (80%) – discretionary relief can be granted up to 20% and is often referred to as ‘top up’. This category can include Community Amateur Sports Clubs (CASCs);
- (ii) Discretionary relief for those ratepayers who are in a Rural Settlement and who do not receive mandatory rural rate relief – discretionary relief can be granted up to 100%;
- (iii) Discretionary relief for those ratepayers who are not charities but who are not for profit and whose main objects are charitable or are otherwise philanthropic or religious or concerned with education, social welfare, science, literature, or the fine arts – discretionary relief can be granted up to 100%; and
- (iv) Discretionary relief for those ratepayers who are not charities but whose premises are wholly or mainly used for purposes of recreation, and all or part of it is occupied for the purposes of a club, society or other organisation not established or conducted for profit. These are largely sports clubs (not CASCs) – discretionary relief can be granted up to 100%;

2.9.2 Discretionary relief which is wholly defined by the Council and borne by the Council and Government under the Business Rates Retention provision (50%/50%) (Localism Relief);

Relief under this provision is wholly determined by each Council. This relief is commonly known as the localism provisions and allows authorities to grant up to 100% relief to any ratepayer that meets the Council’s defined policy;

2.9.3 Discretionary relief which is wholly defined by the Government and reimbursed by the Government under a S31 Grant, currently comprising:

- (i) Mandatory Rural Rate Relief – Top Up (50%);
- (ii) Local Newspaper Relief – Up to 100%;
- (iii) Transitional & Support for Small Businesses Relief (variable relief for small and medium businesses) (2022/23 only);
- (iv) Retail, Hospitality and Leisure Relief – 50% subject to a cash cap of £110,000;
- (v) Covid Additional Restrictions Fund (CARF) for 2021/22 only, variable subject to fund limits; and
- (vi) Investment Relief (from 2023)– 100% relief based on certificated values from the Valuation Office Agency.

2.10.1 The following broadly summarises the overall approach currently being taken by the districts within the North Yorkshire area:

- **Discretionary relief which is defined by legislation and borne by the Council and Government under the Business Rates Retention provision (50%/50%):**

A variety of approaches are being undertaken within each district; however, a number adopt a 'points based' approach when determining the level of relief to be granted

- **Localism Relief:**

Only one district (Richmondshire) has granted relief in 2022/23 under these provisions. These reliefs relate to Child Care business who are automatically awarded 50% relief.

- **Discretionary relief which is wholly defined by the Government and reimbursed by the Government under a S31 Grant:**

All districts adopt Government guidance in full in order to assist local businesses and fully reclaim the S31 Grants available.

Hardship relief

2.11 All authorities have the ability to reduce or remit rates liabilities where hardship is proven under S49 of the Local Government Finance Act 1988. Most authorities adopt a flexible policy and cases are assessed on a case by case basis. Any amount of reduction awarded is met under the business rates retention scheme.

3.0 DISCRETIONARY RELIEF PROPOSALS FOR THE NORTH YORKSHIRE UNITARY COUNCIL

3.1 The creation of a single North Yorkshire Council requires the development of a single unified approach in all areas relating to both discretionary rate relief and hardship to ensure equality across all the whole of the North Yorkshire area.

3.2 The approach taken in regards to the granting of discretionary NNDR reliefs will affect the new organisation's budget, and an application and assessment process will need to be launched, therefore Full Council's early approval of the policies is recommended.

3.3 The proposals for each category of relief are detailed below.

Discretionary relief which is defined by legislation and borne by the Council and Government under the Business Rates Retention provision

3.4 As all of the Districts currently operate separate approaches, it is essential that a single approach is adopted which is both robust and simple to operate across the whole of the North Yorkshire area. It is recommended that a points-based system be adopted, whereby the ratepayer's aims and objectives are measured against key criteria set by the Council. The essential advantage of such a system would be that it would allow for uniformity across the whole area whilst at the same time applying a high level of reasonableness given the need to be fair to all applicants and the need to align any relief with the key aims of the new authority. The grid provided at **Appendix A** provides the recommended approach that will be taken and sets out the key criteria that will be assessed.

3.5 All ratepayers wishing to apply for relief will be required to make a full application prior to the commencement of the 2023/24 financial year.

- 3.6 The grid approach is recommended as it provides a comprehensive, easy to use, points system for use in **all** discretionary areas where S31 Grant funding is not provided by Government. It is aimed at:
- Mandatory 'top up' (existing charities);
 - Non-profit making organisations (philanthropic, social welfare etc);
 - Non-Profit Clubs and Organisations providing Recreation; and
 - Rural premises not receiving mandatory relief.
- 3.7 CASCs (although they are mandatory recipients) would be treated in the same way as other sports or recreation clubs.
- 3.8 The 'key elements' shown along the top row of the grid detailed in **Appendix A** should be those that are of major importance to the Council and are recommended for member approval within this report.
- 3.9 Points would be awarded where organisations are able to demonstrate that they meet the key criteria. A typical example would be that points be 'graded' to allow for full compliance (e.g., 2 points); partial compliance (e.g., 1 point); or failure to comply (e.g., 0 points). The total point score would be translated to a 'points range' which is specific to each category and will allow for a fixed percentage of relief to be determined.
- 3.10 Given that the Council has yet to formulate and weight its key objectives, it is recommended that the approval of the specific scoring ranges to be used within the assessment of these reliefs be delegated to the Council's designated S151 Officer and that this be captured in any subsequent scheme of delegation.
- 3.11 It is proposed that Revenues Managers be delegated the authority to approve reliefs granted under this policy and that this be captured in any subsequent scheme of delegation.

Localism Relief

- 3.12 Only one District has awarded localism based reliefs in the 2022/23 year (Richmondshire) and this is a continuation of a policy that was adopted pre-COVID. These reliefs will come to an end on 31 March 2023.
- 3.13 For the granting of future reliefs under the localism provision (post 1 April 2023), it is recommended that each case be considered on an individual basis in line with the overarching policy shown within **Appendix B**.
- 3.14 It is proposed that the Section 151 Officer be delegated the authority to approve reliefs granted under this policy.

Discretionary relief which is wholly defined by the Government and reimbursed by the Government under a S31 Grant

- 3.15 Reliefs granted under these provisions are initiated for and paid in full by Central Government. There are a range of reliefs currently available and the Treasury use these to mitigate the effects of economic downturns or to encourage businesses to develop in certain areas or sectors.
- 3.16 Given that the reliefs are fully funded, it is recommended that the Council adopts all S31 Government funded discretionary reliefs in accordance with any guidance issued.

Hardship Relief

- 3.17 The Council will have the power to remit or reduce rates under S49 of the Local Government Finance Act 1988. The recommended policy to be adopted by the Council is shown at Appendix B. Applications for hardship relief post 1 April 2023 will be considered via this policy on a case-by-case basis.
- 3.18 It is proposed that the Section 151 Officer be delegated the authority to approve reliefs granted under this policy.

4.0 CONCLUSIONS

- 4.1 Given the importance of discretionary rate reliefs and hardship relief, it will be essential for the Council to have robust and unified policies in place for 1 April 2023, which can be applied to the whole of the North Yorkshire area.

5.0 FINANCIAL IMPLICATIONS

- 5.1 The current districts and boroughs currently incur circa £1m per annum in respect of discretionary reliefs which are not fully funded by Central Government. However, this cost is partly funded by Government (approximately 50%) under the business rates retention scheme.
- 5.2 Whilst the Council is not able to fix an exact budget given the nature of discretionary relief, and the need to not fetter the Council's discretion, it is anticipated that the costs for future reliefs will be in a similar region to current spend.

6.0 LEGAL IMPLICATIONS

- 6.1 The recommendations made will meet the Council's legal obligations under Sections 47 and 49 of the Local Government Finance Act 1988.

7.0 CLIMATE CHANGE IMPLICATIONS

- 7.1 None

8.0 EQUALITIES IMPLICATIONS

- 8.1 An Equalities Impact Assessment has been completed on the proposals set out within this report and no adverse impact has been identified.

9.0 RECOMMENDATIONS

- 9.1 Executive Members are asked to consider the contents of this report and recommend that Full Council approve the following:
- (i) Discretionary relief which is defined by legislation and borne by the Council and Government under the Business Rates Retention provision:
- that all businesses and organisations who apply for discretionary relief with effect from 1 April 2023 be assessed for eligibility in accordance with the legislation, and that relief be awarded in line with the key criteria and points based scheme detailed in paragraphs 3.4 to 3.11;
 - that the approval of the scoring mechanism to be used within the assessment of the reliefs be delegated to the Council's designated S151 Officer, having full regard to individual cases and the corporate aims and objectives of the

Council;

- that the authority to grant the relief be delegated to designated Revenues Managers under a scheme of delegation.

(ii) Localism relief

- that the Council adopts the policy attached at Appendix B and awards Localism reliefs in accordance with that policy.
- that the authority to grant relief under the localism provisions be delegated to the Council's S151 Officer.

(iii) Discretionary reliefs wholly defined by the Government and reimbursed by the Government under a S31 Grant

- that the Council adopts all S31 Government funded discretionary reliefs in accordance with any guidance issued.
- that the Council's S151 Officer be delegated the authority to amend any such approach to ensure that any relief granted is in line with the intentions of the Government and is compatible with the Council's objectives.

(iv) Hardship relief

- that the Council adopts the Hardship Relief policy attached at Appendix C and considers reducing or remitting any non-domestic rate in accordance with that policy.
- that the authority to grant relief under the hardship provisions be delegated to the Council's S151 Officer.

Gary Fielding
Corporate Director, Strategic Resources

Report prepared by Kerry Metcalfe and Sherri Williamson (Scarborough Borough Council)

21 June 2022

Discretionary Relief Criteria														
Charity Relief Type	Key Elements													
	Max. %	1 Meets Corporate Aims	2 Relieves Public funding	3 Local Charity / Business	4 Premises used for direct service provision	5 Already funded by Council	6 Assists Specific Areas (Example Rural areas or areas of high deprivation/ Employment)	7 Promotes Welfare or Education Training	8 Actively encourage specific groups	9 Membership open to all & reasonable pricing / concessions	10 Local membership	11 Commercial activities or Bar Profits/ Gaming	Point Range	% Awarded
	Mandatory Recipients - Top Up (Discretionary) (Business Rates Retention) (Excluding CASC)	20												
Discretionary Relief – Non Profit Making organisations (Business Rates Retention)	100													Nil 25% 50% 75% 100%
Discretionary Relief – Non Profit Making Recreation (Business Rates Retention)	100													Nil 25% 50% 75% 100%
Mandatory Recipients CASC - Top Up (Discretionary) (Business Rates Retention)	20													Nil 10% 20%

Non Domestic Rating – Localism Discretionary Relief Policy

Discretionary Relief – Localism Act 2011

General Explanation

1. Section 69 of the Localism Act 2011 amended Section 47 of the Local Government Finance Act 1988. These provisions allow all Councils to grant discretionary relief in **any** circumstances where it feels fit having regards to the effect on the Council Taxpayers of its area.

2. The provisions are designed to give authorities flexibility in granting relief where it is felt that to do so would be of benefit generally to the area and be reasonable given the financial effect to Council Taxpayers.

Discretionary Relief – Localism – the Council’s Policy

3. Applications will be considered from any ratepayer who wishes to apply. However, where a ratepayer is suffering hardship or severe difficulties in paying their rates liability then relief can be granted under the existing provisions as laid down by Section 49 of the Local Government Finance Act 1988. There will be no requirement to grant relief in such cases under the Council’s discretionary relief policy.

4. The Council will consider any application for discretionary rate relief under these provisions against the following criteria and the amount of relief granted will be dependent on the overall level of compliance;

Factor	Explanation	Compliant	
		Yes	No
	The ratepayer must not be entitled to mandatory rate relief (Charity or Rural Rate Relief)		
	The ratepayer must not be entitled to Central Government funded discretionary reliefs (S31 funded)		
	The ratepayer must not be an organisation that could receive relief as a non-profit making organisation or as a sports club or similar		
	The ratepayer must occupy the premises (no discretionary rate relief will be granted for unoccupied premises)		
	The premises and organisation must be of <i>significant</i> benefit to residents of the Council’s area		
	The premises and organisation must relieve the Council of providing similar facilities		
	The ratepayer must ; (i) Provide facilities to certain priority groups determined by the Council such as elderly, disabled, minority groups, disadvantaged groups; or (ii) Provide <i>significant</i> employment or employment opportunities to residents of the Council; or (iii) Provide the residents of the area with such services, opportunities or facilities that cannot be obtained locally or are not provided locally by another organisation		
	The ratepayer must demonstrate that assistance (provided by the discretionary rate relief) will be for a <i>short time only</i> and that any business / operation is financially viable in the medium and long term		
	The ratepayer must show that the activities of the organisation are consistent with the Council's core values and priorities		

5. Any relief granted will initially be considered for initially a short period (3 months maximum)

Non Domestic Rating – S49 Hardship Policy

General Explanation

1. The Council is able to exercise its discretion under Section 49 of the Local Government Finance Act 1988 to provide either partial or full relief for non-domestic rate payments in cases of hardship where it would be reasonable to do so having due regard to the interests of council taxpayers in general.

Discretionary Relief – Hardship – the Council’s Policy

2. The Council will accept applications for hardship relief from individuals and organisations based on their own merits on a case-by-case basis. The *Revenues and Benefits Service* will consider applications. Application forms are available from the Council.
3. A successful applicant will need to demonstrate that each of the following three conditions has been met:
 - (a) that the business is suffering hardship;
 - (b) that the business is viable and that the granting of relief will help to ensure the future of the business; and
 - (c) that the business benefits the local community and its failure will be of significant impact to the local economy.
4. Prior to any reduction in rate liability being applied, the business is expected to have taken appropriate action to mitigate or alleviate their hardship by:
 - taking independent professional business advice;
 - reviewing their pricing structure or its approach to income generation;
 - where allowed by law, to re-negotiating with creditors, including any financial institutions; service providers and the landlord regarding rent (the Council is mindful of insolvency statute that may limit this);
 - having a business plan in place to address the hardship

Applications and Decision Making

5. Hardship relief is intended to provide short term assistance to a ratepayer suffering unexpected hardship, financial, or otherwise, arising because of exceptional circumstances or short-term crisis beyond the business’ control and outside of the normal risks associated with running a business of that type, to the extent that the viability of the business would be threatened if an award were not made or where such a failure may significantly affect the local economy or employment.
6. As the definition covers unforeseen events, it is not possible to offer precise definitions. However, a 'crisis' would have to result in a serious loss of trade, employment or have a major effect on the services that can be provided.
7. 'Exceptional circumstances' will usually be circumstances that came from outside the business or organisation and are beyond the normal risks faced by businesses and cannot be foreseen or avoided. The effect of strikes within a business or organisation, increased day to day running costs and increased competition would not be considered as 'exceptional circumstances' as they are normal business risks.
8. Applications to reduce or remit the non-domestic rate charge will only be considered where the Council is satisfied that the ratepayer would otherwise sustain hardship if no award was made and that it is reasonable to grant relief having regard to the interest of Council Taxpayers who are affected by decisions under this section.

9. Applications for hardship will be examined on a case-by-case basis by the *Revenues and Benefits Service*. Each application will be assessed on its individual merits. Other issues or requirements will also be considered in relation to the application as they arise including:
 - All applications should be made in writing from the ratepayer, their advocate/appointee or a recognised third party acting on their behalf, preferably using the relevant form, and should contain the necessary information to substantiate the request;
 - All applications are only intended as short-term assistance and will not extend beyond the current financial year, and should not be considered as a way of reducing rate liability indefinitely;
 - The financial interests of the Council Taxpayers will not be the sole overriding factor e.g., the impact on employment and amenities provision will also be considered;
 - The test of 'hardship' is not confined strictly to financial hardship - all relevant factors affecting the ability of a business to meet its liability for rates are considered where readily available. Where the granting of relief will have an adverse effect on the financial interests of the council taxpayers, relief may still be granted if the case for relief on balance outweighs the costs to taxpayers;
 - The test of hardship will include an assessment of the ratepayer's individual accounts to verify that the payment of rates would cause hardship; and
 - The how the reduction in rate liability may affected by the Subsidy Control rules.
10. Upon receipt of a written application, all supporting information must be included for consideration.
11. Once a decision has been approved the ratepayer will be advised in writing of the decision.

Review of Decision

12. Under S49 of the Local Government Finance Act 1988, there is no general right of appeal against the Council's use of discretionary powers. However, on individual applications, the Council will accept a request from a ratepayer for a re-determination of its decision. The Council will consider whether the ratepayer has provided any additional information that will justify a change to its original decision.
13. The Council will notify the ratepayer of its decision within 21 days of receiving a request for a redetermination. This decision shall be final.
14. Should the ratepayer feel aggrieved by the way the Council has considered any application, the matter will be dealt with in accordance with the Council's complaints procedure.

Award of Relief and Period of the award

15. Relief will normally only be awarded retrospectively. However, where the ratepayer can show that the circumstances will remain the same for a period up to the end of the current financial year, relief may be award for the remainder of the year.
16. Hardship Relief will **not** be granted in respect of an unoccupied premises or where there is little or no expectation of economic survival.
17. In all cases, it is expected that businesses should have taken prompt action to mitigate any factors giving rise to hardship. Examples of mitigating actions may include seeking business advice; discounts and promotions; reviewing pricing; extending the range of stock or services; and negotiating with creditors etc. Applications may be declined in circumstances where the business is unable to demonstrate that it is taking reasonable steps to alleviate the hardship.

18. In all cases relief will end in the following circumstances:
 - At the end of a financial year;
 - A change of ratepayer;
 - The property becomes unoccupied, partly unoccupied or is used for a different purpose;
 - The ratepayer enters any form of insolvency; or
 - The ratepayer's financial circumstances significantly change.
19. The ratepayer must inform the Council if their circumstances change within a period of 21 days from the date of change.
20. The Council will review cases periodically where awards are made to confirm hardship persists.
21. The Council will not accept deliberate manipulation of this policy or fraud. Any person caught falsifying information to gain a discretion award will face prosecution and any amount awarded will be removed from the non-domestic rate account.

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North Yorkshire County Council

Executive

5 July 2022

Area Constituency Committee Feedback

1.0 Purpose of the Report

To bring to the attention of the Executive key issues considered at recent meetings of the Area Constituency Committees.

2.0 Richmond (Yorks) Area Constituency Committee – 6 June 2022

- 2.1 County Councillors Yvonne Peacock and Peter Wilkinson were appointed Chairman and Vice-Chairman respectively of the committee.
- 2.2 As this was the first meeting of this committee following the May elections, the agenda had a number of items that were administrative in nature. This included items on: ways of working, data profiles; work programme, and appointment to outside bodies. There was also updates on the findings of the Flood Working Group, and north Northallerton Bridge.
- 2.3 Tribute was paid to the members of the Flood Working Group and it was noted their findings were to be fed into the draft NYCC Local Flood Risk Strategy 2022-27. The Committee agreed to keep a watching brief over the implementation of the strategy in relation to their contribution.
- 2.4 Finally, the Committee considered North Yorkshire Fire and Rescue Service's Risk and Resource Model 2022/25 Consultation document, provided by the Office of the North Yorkshire Police, Fire and Crime Commissioner, and agreed to submit individual responses.

3.0 Skipton and Ripon Area Constituency Committee – 7 June 2002

- 3.1 As this was the first meeting of this committee following the May elections, a Chair and Vice Chair were elected. These were Cllrs Richard Foster and Andy Solloway, respectively.
- 3.2 The agenda had a number of items that were administrative in nature, due to it being the first meeting of the committee. This included items on: ways of working; data profiles; work programme; and appointment to outside bodies. There was also an update on progress with a local traffic safety scheme and also the Police Fire and Crime Commissioner's consultation on the Risk and Resource Model 2022-25.
- 3.3 The main focus of the committee meeting was a broad discussion on the role that it would have to play over the next 9 months in the development of the new ways of working for the Area Constituency Committees. Issues arising from the discussion included: the geography of the current iteration of the ACC for Skipton and Ripon not necessarily providing a helpful focal point for local issues; a desire to see a greater range of powers and responsibilities devolved down to the committees, particularly around highways and economic development; the need for more opportunities for the involvement of all councillors in the work around the development of the committees; and concerns around how devolved decision making on planning would be managed.

3.4 The committee also discussed how they would hold their scheduled meetings in September, December and March. The view was that they would continue to meet in person but use a venue that had the necessary technology in place to enable presenters to attend remotely.

4.0 Harrogate and Knaresborough Area Constituency Committee - 9 June 2022

4.1 County Councillors Pat Marsh and Monika Slater were appointed Chairman and Vice-Chairman respectively of the committee.

4.2 This meeting was held in-person in the Council Chamber at Harrogate Civic Centre. The meeting was also live broadcast with assistance and facilities provided by the Borough Council. Members asked that the committee's future meetings to be held:

- either in-person, at various venues around the constituency, with facilities provided for residents and guest speakers to attend remotely, and for in-person meetings to be also live-broadcast;
- or be virtual for appropriate non-decision making meetings.

4.3 The agenda had a number of items that were administrative in nature, due to this being the first meeting of the committee following the elections in May. This included items on: ways of working; data profiles; and appointment to outside bodies.

4.4 The main focus of the committee meeting was to seek Members' suggestions concerning topics it wishes to consider during the next 9 months. Members put forward numerous suggestions, including:

- youth-related anti-social behaviour;
- the prevention of coronary heart disease;
- the reasons why average emergency admissions to hospital for the under 5's within the constituency are high;
- factors contributing to the unexpectedly high levels of fuel poverty in this relatively affluent constituency;
- support for small businesses provided by the Borough Council and others;
- the need for more social housing;
- ambulance waiting times;
- access to GP surgeries and NHS dentistry particularly where housing development is taking place;
- the location of social sports facilities for young people and how such facilities are being used within communities;
- air quality and pollution issues; and
- progress of the various proposals within the Harrogate Highway Congestion Study.

4.5 The committee decided to convene a special meeting to consider its response to the Police Fire and Crime Commissioner's consultation on the Fire and Rescue Service's Risk and Resource Model 2022-25. The committee also asked for the Commissioner and Chief Fire Officer to be invited to attend.

4.6 The committee decided to set up a sub group to consider views which Zero Carbon Harrogate had presented to its meeting during the item "Public Questions or Questions", and to report back to the committee. The committee appointed, to the sub group, Councillor Arnold Warneken (to chair) with Councillors Paul Haslam, Mike Scholfield and Pat Marsh. Committee Members asked that, in addition to Zero Carbon Harrogate, all carbon aware groups should be invited to engage with the sub group's work.

4.7 Members welcomed the suggestion of holding informal meetings to build up their understanding of the constituency area and the new operating model of the area committees in the new unitary authority. Members were particularly keen to see a greater range of powers and responsibilities devolved down to area committees, particularly around planning and development control.

5.0 Scarborough and Whitby Area Constituency Committee – 10 June 2022

5.1 County Councillors Clive Pearson and Liz Colling were appointed Chairman and Vice-Chairman respectively of the committee.

5.2 As with all of the other Area Constituency Committees, the agenda for the meeting was made up mainly of administrative issues such as ways of working, area data profile and appointments to outside bodies.

5.3 The Committee also considered the North Yorkshire Fire and Rescue Service's Risk and Resource Model 2022/25 Consultation document, provided by the Office of the North Yorkshire Police, Fire and Crime Commissioner. They felt the future of the Fire Service in the Scarborough district area was a key issue and agreed to hold an additional meeting to draft a formal committee response to the consultation. They agreed to invite the Police, Fire and Crime Commissioner, the Chief Fire Officer for North Yorkshire and a Fire Brigade Union representative.

6.0 Thirsk and Malton Area Constituency Committee – 17 June 2022

6.1 County Councillor Nigel Knapton was appointed Chairman and County Councillor Caroline Goodrick appointed Vice-Chairman of the Committee.

6.2 As this was the first Meeting of the Committee since the elections, a number of mainly administrative issues were considered as follows:-

- ways of working;
- data profiles;
- work programme; and
- appointment to outside bodies

6.3 The Police, Fire and Crime Commissioner's consultation on the Risk and Resource Model 2022- 25 was considered.

6.4 The main focus of the meeting was a discussion with the Constituency MP, Kevin Hollinrake. The following issues were highlighted:-

- The imposition of an Asylum Reception Centre on Linton-on-Ouse and the opposition to that. A discussion was held in respect of this opposition and where those seeking asylum could be located, together with Government policy.
- The changing rules for farming and food, and the impact of those, including the impact of ELMS.
- The ongoing process of obtaining a devolution deal.
- The A64 and the bid submitted to National Highways, with an update on the development of that.
- Issues around the cost of living crisis and rising inflation.
- The Levelling Up agenda and the impact on the region.
- Issues around Climate Change and the net carbon zero plan, including the cost of retrospective fitting houses with carbon reducing initiatives v building them into housing developments, the provision of electric charging points, the use of farming land for solar panels (support and opposition) particularly in relation to the use of

the top grade of agricultural land, the influence this will have on the overall economy of the area, the different solutions and technologies available in terms of energy production.

- 6.5 Members requested that issues relating to NHS Dentist Waiting Lists, Access to GP services, Ambulance Service response and Levelling Up bids be added to the work programme.

7.0 Recommendation

- 7.1 That the Executive notes the report and considers any matters arising from the work of the Area Constituency Committees detailed above, that merit further scrutiny, review or investigation at a county-level.

Barry Khan
Assistant Chief Executive (Legal and Democratic Services)
County Hall
Northallerton

27 June 2022

FORWARD PLAN

The decisions likely to be taken by North Yorkshire County Council in the following 12 months are set out below:

Publication Date: 27 June 2022

Last updated: 27 June 2022

Period covered by Plan: 30 June 2023

PLEASE NOTE:-

During the continuing Covid-19 pandemic, following the expiry of the legislation permitting remote committee meetings, remote live-broadcast committee meetings will continue, but with any formal decisions required being taken by the Chief Executive Officer under his emergency decision-making powers in the Officers' Delegation Scheme, following consultation with Officers and Members as appropriate and after taking into account any views of the relevant Committee Members.

In accordance with the Local Authorities (Executive Arrangements)(Meetings and Access to information)(England) Regulations 2012, at least **28 clear days' notice**, excluding the day of notification and the day of decision taking, must be published on the Forward Plan of any intended key decision. It is also a requirement that **28 clear days' notice** is published of the intention to hold a Executive meeting or any part of it in private for the consideration of confidential or exempt information. For further information and advice please contact the Democratic Services and Scrutiny Manager on 01609 533531.

FUTURE DECISIONS

Likely Date of Decision	**Decision Taker	In Consultation with (Executive Member or Corporate Director)	Description of Matter – including if the report contains any exempt information and the reasons why	Key Decision YES/NO	Decision Required	Consultees (i.e. the principal groups to be consulted)	Consultation Process (i.e. the means by which any such consultation is to be undertaken)	Contact details for making representations (Tel: 0845 034 9494) unless specified otherwise)	Relevant documents already submitted to Decision Taker
5 Jul 2022	Executive		Children in Care and Care Leavers Strategy	No	To recommend approval of the Children in Care and Care Leavers Strategy to County Council.	Key partners, children, young people and families.	Engagement through meeting discussion and consultation.	mel.hutchinson@northyorks.gov.uk	
5 Jul 2022	Executive		Confirmation of remuneration package for Chief Executive Officer	Yes	Confirmation of remuneration package for Chief Executive Officer	Chief Officers Appointment and Disciplinary Committee - 6 June 2022	Meeting	Justine Brooksbank Assistant Chief Executive - Business Support justine.brooksbank@northyorks.gov.uk	
5 Jul 2022	Executive		Re-procurement or in-sourcing of Shared Lives Scheme	Yes	To seek approval to re-procure or in-source the Shared Lives Scheme	No formal consultation. An engagement process will take place with interested parties.	N/A	Adam Gray, Commissioning Manager, Health and Adult Services 01609 797276	
5 Jul 2022	Executive		Catterick Garrison Town Centre - Levelling Up Fund Bid Project	Yes	To seek approval to submit the Levelling Up Fund bid application	Executive	Public consultation with residents, community groups and businesses from 30 May - 19 June. Information available on Richmondshire DC website	Tricia Richards ann.stewart@northyorks.gov.uk	
5 Jul 2022	Executive		NDR (Business Rates)	Yes	To endorse the Policy and recommend		Representations to:	Gary Fielding, Corporate	

FUTURE DECISIONS

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			Discretionary Relief Policy		progression through to Full Council		Kerry.Metcalf@scarborough.gov.uk 01723 383542 Sherri.Williamson@scarborough.gov.uk 01723 232379	Director for Strategic Resources gary.fielding@northyorks.gov.uk	
19 Jul 2022	Executive		Council Tax Discounts & Premiums Policy	Yes	To endorse the Policy and recommend progression through to Full Council	N/A.	Representations to: Kerry.Metcalf@scarborough.gov.uk 01723 383542 Sherri.Williamson@scarborough.gov.uk 01723 232379	Gary Fielding, Corporate Director for Strategic Resources gary.fielding@northyorks.gov.uk	
19 Jul 2022	Executive		A North Yorkshire Investment Plan for the UK Shared Prosperity Fund	Yes	To approve the NY Shared Prosperity Fund Investment Plan to enable access to the £16.9M of Government funding up to March 2025	A wide ranging consultation process will be undertaken including business, not for profit and community organisations	Direct engagement, meetings and seminars	Mark Kibblewhite, Senior Policy Officer, Economic Growth mark.kibblewhite@northyorks.gov.uk	
19 Jul 2022	Executive		Woodfield Community Primary School, Harrogate	Yes	To seek approval to publish statutory proposals to close Woodfield Community Primary School.	Parents, Staff, Governors, Local Elected Members,	Statutory proposals published on 8 September on NYCC website;	John Lee, CYPS Strategic Planning Officer john.s.lee@northyorks.gov.uk	

FUTURE DECISIONS

Likely Date of Decision	**Decision Taker	In Consultation with (Executive Member or Corporate Director)	Description of Matter – including if the report contains any exempt information and the reasons why	Key Decision YES/NO	Decision Required	Consultees (i.e. the principal groups to be consulted)	Consultation Process (i.e. the means by which any such consultation is to be undertaken)	Contact details for making representations (Tel: 0845 034 9494) unless specified otherwise)	Relevant documents already submitted to Decision Taker
Page 86						Borough Council, Diocesan Boards and other local stakeholders.	statutory notices displayed at school and in local press. Representations In writing to the Corporate Director- Children and Young People's Service, County Hall, Northallerton, DL7 8AE Or by email to schoolorganisation@northyorks.gov.uk by 6 October 2022.		
19 Jul 2022	Executive		Approval to implement the Local Area SEND Strategy	Yes	Approval to implement the Local Area SEND Strategy (following public consultation) and recommendation to Full Council for adoption of the strategy.	Not applicable	Not applicable	Chris Reynolds, Head of SEND Strategic Planning and Resources chris.reynolds@northyorks.gov.uk	
19 Jul 2022	Executive		Council Tax Reduction Scheme	Yes	To approve options and the commencement of a statutory consultation process on the proposals.	Public and Major preceptors.	Public and Major preceptors. Representations to: Kerry.Metcalf@scarborough.gov.uk (01723) 383542	Gary Fielding, Corporate Director for Strategic Resources gary.fielding@northyorks.gov.uk	

FUTURE DECISIONS

Likely Date of Decision	**Decision Taker	In Consultation with (Executive Member or Corporate Director)	Description of Matter – including if the report contains any exempt information and the reasons why	Key Decision YES/NO	Decision Required	Consultees (i.e. the principal groups to be consulted)	Consultation Process (i.e. the means by which any such consultation is to be undertaken)	Contact details for making representations (Tel: 0845 034 9494) unless specified otherwise)	Relevant documents already submitted to Decision Taker
							marcus.lee@ryedale.gov.uk 01653 600666 Ext. 43210 Mob: 07425458631		
19 Jul 2022	Executive		S75 Agreements for Harrogate and Rural Alliance	Yes	To consider revised S75 commissioner and provider agreements for the integrated community health and social care services in the Harrogate District and agree the proposed consultation	NHS Commissioners and Providers	Correspondence, meetings and Council website	Chris Jones-King, Assistant Director Adult Social Care, Care and Support chris.jones-king@northyorks.gov.uk	
19 Jul 2022	Executive		Decision on whether to proceed with a Community Governance Review	Yes	Decision on whether to proceed with a Community Governance Review to restructure non parished areas in Harrogate and Scarborough that will be governed in the interim by Charter Trustees.	If a CGR is undertaken there will be public consultation within the process.	If approved the CGR process will involve consulting with the public of the relevant area.	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
19 Jul 2022	Executive		A59 Kex Gill Diversion Contract Award	Yes	To inform members of the outcome of the tendering process and seek approval to award the A59 Kex Gill diversion contract	Executive Members & Management Board at the informal Executive meeting held on 6 July 2021	N/A	Mark Hugill, Senior Engineer, Highways & Transportation mark.hugill@northyorks.gov.uk	

FUTURE DECISIONS

Likely Date of Decision	**Decision Taker	In Consultation with (Executive Member or Corporate Director)	Description of Matter – including if the report contains any exempt information and the reasons why	Key Decision YES/NO	Decision Required	Consultees (i.e. the principal groups to be consulted)	Consultation Process (i.e. the means by which any such consultation is to be undertaken)	Contact details for making representations (Tel: 0845 034 9494) unless specified otherwise)	Relevant documents already submitted to Decision Taker
19 Jul 2022	Executive		Creation of a wholly owned Council company providing ICT and connectivity services	Yes	Creation of a wholly owned trading company to provide ICT and connectivity services.	Executive Members.	Report and meetings.	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
19 Jul 2022	Executive		Response to the Schools White Paper	Yes	In March 2022 the Government published a School's White Paper that makes proposals for a stronger and fairer schools system. The paper signals the intent that by 2030, all schools will be in a strong multi academy trust or have plans to join or form one. The Executive are requested to agree the County Council's response to the Schools White Paper proposals for a stronger and fairer school system	It is expected there will be a future consultation with a wide range of stakeholders across the North Yorkshire education system.	The process for future consultation will be determined following the Executive decision.	Andrew Dixon, Strategic Planning Manager, Education & Skills andrew.dixon@northyorks.gov.uk	
23 Aug 2022	Executive		Q1 Performance Monitoring and Budget report	Yes	Financial and Performance Monitoring report including: Revenue Plan; Capital Plan; Treasury Management	Management Board		Gary Fielding, Corporate Director for Strategic Resources gary.fielding@n	

FUTURE DECISIONS

Likely Date of Decision	**Decision Taker	In Consultation with (Executive Member or Corporate Director)	Description of Matter – including if the report contains any exempt information and the reasons why	Key Decision YES/NO	Decision Required	Consultees (i.e. the principal groups to be consulted)	Consultation Process (i.e. the means by which any such consultation is to be undertaken)	Contact details for making representations (Tel: 0845 034 9494) unless specified otherwise)	Relevant documents already submitted to Decision Taker
					and Prudential Indicators.			orthyorks.gov.uk	
23 Aug 2022	Executive		Dementia care facility in Harrogate	Yes	To seek approval to construct and operate an NYCC owned dementia care facility in Harrogate	Other service providers Service users CQC Harrogate BC and Local community	Formal consultation process in line with governance. Informal Open days. Community meetings	Dale Owens, Assistant Director Prevention & Service Development, Commissioning (HAS)	
23 Aug 2022	Executive		Care market proposals for South Craven	No	To update Executive on proposals for the development of the adult social care market in South Craven and secure formal approval for the proposals	Local stakeholders	Stakeholder meetings	Michael Rudd, Head of Housing Marketing Development (Commissioning), Health and Adult Services michael.rudd@northyorks.gov.uk	
23 Aug 2022	Executive		Recommendation of the appointment of a Chief Executive Officer	Yes	Recommendation of the appointment of a Chief Executive Officer	Chief Officers Appointment and Disciplinary Committee - 28 July 2022	Meeting	Justine Brooksbank, Assistant Chief Executive (Business Support) justine.brooksbank@northyorks.gov.uk	
6 Sep 2022	Executive		North Yorkshire Council Flood Risk Management Strategy	Yes	Recommend approval of North Yorkshire Council Flood Risk Management Strategy	Various partners/stakeholders e.g. District Councils,	Various meetings, on-line survey	Emily Mellalieu, Development Management Team Leader mark.henderson	

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						Parish Councils and residents		@northyorks.gov.uk	
6 Sep 2022	Executive		Agree the Devolution Deal and commence consultation	Yes	Agree the Devolution Deal and commence consultation	Members' Seminar Group Leaders	Meetings and emails	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
20 Sep 2022	Executive		S75 Agreements for Harrogate and Rural Alliance	Yes	To consider feedback from the consultation and agree revised S75 agreements	NHS Commissioners and Providers	Correspondence and meetings	Chris Jones-King, Assistant Director Adult Social Care, Care and Support chris.jones-king@northyorks.gov.uk	
20 Sep 2022	Executive		Consideration of proposed amendments to the Council's Constitution for recommendation to full Council	Yes	Subject to any comments Members may have, to recommend the proposed amendments to the Constitution to full Council for approval.	Relevant NYCC Officers and Members, & the Members' Working Group on the Constitution	Correspondence and meetings.	Daniel Harry, Democratic Services and Scrutiny Manager daniel.harry@northyorks.gov.uk	
20 Sep 2022	Executive		Caedmon College, Whitby - targeted mainstream provision.	Yes	To publish statutory proposals to add a targeted mainstream provision for Special Educational Needs at Caedmon College,	Parents, Staff, Governors, Local Elected Members, District	Public consultation from 16 June to 29 July. Statutory proposals will be published	Chris Reynolds, Head of SEND Strategic Planning and Resources chris.reynolds@	

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Page 91					Whitby.	Council, and other local stakeholders.	on NYCC website. Statutory notice will be published in local newspaper and placed on schools gates. Statutory proposals representation period from 29 September to 27 October 2022. In writing to the Corporate Director-Children and Young People's Service, County Hall, Northallerton, DL7 8AE, or by email to schoolorganisation@northyorks.gov.uk by 27 Oct 2022	northyorks.gov.uk	
20 Sep 2022	Executive		Review of Special Educational Needs and Disabilities Provision: proposals to change provision at Brompton Hall School	Yes	Feedback from school organisation consultation and to request publication of statutory notices as appropriate.	Parents / Carers, Professionals , children and young people, Special Schools and North Yorkshire Schools	The consultation will follow the statutory process. All details of the consultation will be available on the NYCC public website; alternative formats can be provided upon request. In writing	Chris Reynolds, Head of SEND Strategic Planning and Resources chris.reynolds@northyorks.gov.uk	

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							to jane.lesage@northyorks.gov.uk		
20 Sep 2022	Executive		Selby Outsourced Services Model	Yes	To review Selby Outsourced Services Model	Member Working Group on Waste	Meetings and emails	Karl Battersby, Corporate Director for Business and Environmental Services karl.battersby@northyorks.gov.uk	
20 Sep 2022	Executive		Ethical Decision Making Framework Review	Yes	To update members on the review of the Ethical Decision Making Framework undertaken in April 2022 with recommendations and proposals for future application.	NYCC Adult Social Care (ASC) staff who have used the framework, lead officers incl. Governance, Practice and members of ASC leadership team.	Meetings and correspondence	Chris Jones-King, Assistant Director Adult Social Care, Care and Support, Richard Webb, Corporate Director of Health and Adult Services lisa.moore@northyorks.gov.uk,	
20 Sep 2022	Executive		Redeployment of land to the north and south of Crosshills Lane, Selby	Yes	To approve the proposed redeployment of the property	Executive members & Management Board at the informal Executive meeting held on 08/06/21		Philip Cowan, Non-Operational Property Manager, NYCC Property Services Philip.Cowan@northyorks.gov.uk	

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18 Oct 2022	Executive		Director of Public Health Annual Report - Learning from Covid-19	No	Under the National Health Service Act 2006, Directors of Public Health 'must prepare an annual report on the health of the people in the area of the local authority'. Executive are being asked to consider and note the report.	Engagement has been undertaken with key stakeholders and community groups involved in Covid-19 response.	Qualitative engagement with individuals and small groups.	Louise Wallace, AD Health and Integration shanna.carrell@northyorks.gov.uk	
18 Oct 2022	Executive		Woodfield Community Primary School, Harrogate	Yes	To close Woodfield Community Primary School and to determine future catchment arrangements.	Parents, Staff, Governors, Local Elected Members, Borough Council, Diocesan Boards and other local stakeholders	Public consultation ran from 6 June to 4 July 2022. Statutory representation period from 8 Sept to 6 October 2022. Representations in writing to the Corporate Director-Children and Young People's Service, County Hall, Northallerton, DL7 8AE, Or by email to schoolorganisation@northyorks.gov.uk by 6 October 2022.	John Lee, CYPS Strategic Planning Officer john.s.lee@northyorks.gov.uk	
18 Oct 2022	Executive		Council Tax Reduction	Yes	To consider feedback from the statutory		Representations to:	Gary Fielding, Corporate	

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			Scheme		consultation process and recommend progression to Full Council		Kerry.Metcalf@s-carborough.gov.uk (01723) 383542 marcus.lee@ryedale.gov.uk 01653 600666 Ext. 43210 Mob: 07425458631	Director for Strategic Resources gary.fielding@northyorks.gov.uk	
18 Oct 2022	Executive		Appointment to District Companies and Outside Bodies	Yes	To appoint where necessary to the positions that will be vacated upon the cessation of the District and Borough Councils	District and Borough Councils All Councillors	Emails	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
18 Oct 2022	Executive		To approve the relevant Enforcement Policies for the new Unitary Authority	Yes	To approve the relevant Enforcement Policies for the new Unitary Authority	Members' Seminar	Meetings	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
18 Oct 2022	Executive		Independent Remuneration Panel Recommendations for 2023/24	Yes	To consider the recommendations of the Independent Remuneration Panel for 2023/24 and make recommendations to full Council	All Councillors	By email	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
18 Oct 2022	Executive		Review of Leisure Services	Yes	Agree recommended changes to the	Richard Webb	No consultation undertaken. The	Richard Webb, Corporate	

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					operation of leisure assets in Selby post vesting day	Sponsor LGR Culture Leisure & Sport workstream Selby Exec council.	decision is made by the Executive.	Director of Health and Adult Services c/o LGR Project Management office, LGRPMO@northyorks.gov.uk	
Nov 2022	Executive		Policy Framework approval of Key Policies	Yes	Policy Framework approval of Key Policies required for the new Unitary Authority	Management Board	Meetings	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
8 Nov 2022	Executive		Taxi Licensing Policy and Conditions	Yes	To recommend to the County Council the Policy and Conditions for Taxi Licensing	Member Working Group on Licensing, Members' Seminar and Transport, Economy and Environment Overview and Scrutiny Committee - 20 Oct 2022		Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
8 Nov 2022	Executive		Report on progress since the publication of the report of the North Yorkshire Rural	No	To receive and consider report on progress since the publication of the report of the North Yorkshire	Rural Task Force	Meetings	Neil Irving, Assistant Director - Policy, Partnerships and	

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			Commission in July 2021		Rural Commission in July 2021			Communities neil.irving@northyorks.gov.uk	
8 Nov 2022	Executive		Review of Special Educational Needs and Disabilities Provision: proposals to change provision at Brompton Hall School	Yes	To consider the response to statutory notices and determine the decision to change school designation			Chris Reynolds, Head of SEND Strategic Planning and Resources chris.reynolds@northyorks.gov.uk	
8 Nov 2022	Executive		Council Tax Reduction Consultation	Yes	A public consultation will be required for harmonising the council tax reduction schemes.	Members of the public.	Formal consultation process.	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
8 Nov 2022	Executive		Caedmon College, Whitby - targeted mainstream provision.	Yes	This item is subject to approval by Executive on 20 September 2022 to publish statutory proposals. If statutory notices have been published and there are no objections received, the decision will be taken by the Executive Member for Education, Learning and Skills Following the	Parents, Staff, Governors, Local Elected Members, District Council, and other local stakeholders.	Public consultation from 16 June to 29 July. Statutory proposals representation period from 29 September to 27 October 2022. Representations in writing to the Corporate Director- Children and Young	Chris Reynolds, Head of SEND Strategic Planning and Resources chris.reynolds@northyorks.gov.uk	

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					publication of statutory proposals, to determine whether to add a targeted mainstream provision for Special Educational Needs at Caedmon College, Whitby.		People's Service, County Hall, Northallerton, DL7 8AE, or by email to schoolorganisations@northyorks.gov.uk by 27 October 2022		
29 Nov 2022	Executive		Q2 Performance Monitoring and Budget Report	Yes	Financial and Performance Monitoring report including: Revenue Plan; Capital Plan; Treasury Management and Prudential Indicators.	Management Board.		Gary Fielding, Corporate Director for Strategic Resources gary.fielding@northyorks.gov.uk	
13 Dec 2022	Executive		Agree creation of Mayoral Combined Authority subject to consultation responses	Yes	Agree creation of Mayoral Combined Authority subject to consultation responses	Management Board Members' Seminar Group Leaders	Meetings and emails	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
13 Dec 2022	Executive		Approval of new Constitution	Yes	To approve the Constitution for the new Unitary Authority	Executive Corporate and Partnerships Overview and Scrutiny Committee	Formal meetings of those committees	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	

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10 Jan 2023	Executive		Approval of Housing Allocations Policy	Yes	To make recommendations to County Council regarding the approval of Housing Allocations Policy for the new Unitary Authority	Members' Seminar Corporate and Partnerships Overview and Scrutiny Committee	Meetings and emails	Gary Fielding, Corporate Director for Strategic Resources gary.fielding@northyorks.gov.uk	
10 Jan 2023	Executive		To consider a Housing Strategy and relevant HRA matters	Yes	To consider a Housing Strategy and relevant HRA matters and recommendations to County Council	Members' Seminar Corporate and Partnerships Overview and Scrutiny Committee - 5 Dec 2022	Meetings and emails	Gary Fielding, Corporate Director for Strategic Resources gary.fielding@northyorks.gov.uk	
24 Jan 2023	Executive		The role of the local Member and Member Support	Yes	The role of the local Member and Member Support	Member Working Group on Member Support	Meetings	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	
24 Jan 2023	Executive		Council Pay Policy	Yes	To comply with the statutory requirement to publish the Council's Pay Policy	Management Board and Group Leaders	Meetings Emails	Justine Brooksbank, Assistant Chief Executive (Business Support) justine.brooksbank@northyorks.gov.uk	

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24 Jan 2023	Executive		Revenue Budget 2023/24 and Medium Term Financial Strategy	Yes	To consider and recommend to Council the Revenue Budget for 2023/24 and the Medium Term Financial Strategy (MTFS) including the: • Revenue Plan • Capital Plan • Treasury Management • Prudential Indicators	Proposals will be subject to the appropriate consultation process.	Budget consultation process.	Gary Fielding, Corporate Director for Strategic Resources gary.fielding@northyorks.gov.uk	
24 Jan 2023	Executive		Council Plan for the new council	Yes	To consider draft Council Plan for the new council	Corporate & Partnerships Overview and Scrutiny Committee, & Management Board	Meetings	Neil Irving, Assistant Director - Policy, Partnerships and Communities neil.irving@northyorks.gov.uk	
21 Feb 2023	Executive		Q3 Performance Monitoring and Budget Report	Yes	Q3 Performance Monitoring and Budget report including: Revenue Plan; Capital Plan; Treasury Management and Prudential Indicators.	Management Board		Gary Fielding, Corporate Director for Strategic Resources, gary.fielding@northyorks.gov.uk	
21 Mar 2023	Executive		Confirm Statutory Instrument to create Combined Authority	Yes	Confirm Statutory Instrument to create Combined Authority	Members' Seminar Management Board Group Leaders	Meetings and emails	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	

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21 Mar 2023	Executive		Approval of Customer Service Standards and Policies	Yes	Approval of Customer Service Standards and Policies: - Corporate Complaints Policy - Vexatious Customer Policy - Customer Service Standards	Member Working Group on Customer	Meetings	Robert Ling robert.ling@northyorks.gov.uk	
21 Mar 2023	Executive		Pilots town/parish councils who have additional powers and responsibilities for the unitary council	Yes	Process for the consideration of identifying a number of pilots town/parish councils who have additional powers and responsibilities for the unitary council and the process for considering such transfers	Member Working Group on Locality	Meetings of the Member Working Group	Barry Khan, Assistant Chief Executive (Legal & Democratic Services) barry.khan@northyorks.gov.uk	

Should you wish to make representation as to the matter being discussed in public please contact Daniel Harry
Email: (daniel.harry@northyorks.gov.uk) Tel: 01609 533531.